

# **A metaheuristic algorithm to solve a bi-objective supply chain design problem**

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## Abstract

This paper addresses a supply chain design problem based on a two-echelon single-product system. In the first echelon the plants transport the product to distribution centers. In the second echelon the distribution centers transport the product to the customers. Several transportation channels are available between nodes in each echelon, with different transportation costs and times. The decision variables are the opening of distribution centers from a discrete set, the selection of the transportation channels, and the flow between facilities. The problem is modeled as a bi-objective mixed-integer program. The cost objective aggregates the opening costs and the transportation costs. The time objective considers the maximum transportation time from the plants to the customers. An implementation of the classic epsilon-constraint method is used to generate true efficient sets for small instances of the problem, and approximate efficient sets for larger instances. Additionally a metaheuristic algorithm was developed to solve the problem. The metaheuristic algorithm combines principles of Scatter Search, Path Relinking and greedy functions. The large instances were solved with the metaheuristic algorithm and a comparison is made in time and quality with the epsilon-constraint based algorithm. The results are favorable to the metaheuristic algorithm for large instances of the problem.

*Keywords:* metaheuristic; multiobjective; supply chain design; location; transportation.

## 1. Introduction

In recent years Supply Chain Design has been addressed by many authors and several reviews have been published (Aikens, 1985; Thomas and Griffin, 1996; Vidal and Goetschalckx, 1997; Beamon, 1998; Klose and Drexel, 2005; Sahin and Sural, 2007; Melo et al., 2009). The decisions imply strategic aspects related with location, capacities and technology selection, and tactical aspects like product allocation and transportation flows, among others.

In this paper we address a previous work by the authors (Olivares-Benitez et al., 2010) where a supply chain design problem based on a two-echelon single-product system is introduced. The problem considers the location of facilities, the selection of transportation channels, the calculation of the flows between facilities, and the time-cost tradeoff. In particular, the selection of transportation channels produces a bi-objective optimization problem where cost and lead time must be minimized. The transportation channels can be seen as transportation modes (rail, truck, ship, airplane, etc.), shipping services (express, normal, overnight, etc.) or as transports offers from different companies. Each option has a cost and time associated, and one must be selected to transport the product between nodes in each echelon. The problem is solved in an *a posteriori* approach, obtaining the non-dominated solutions set to be presented to the decision maker.

Multiobjective problems in supply chain design have been treated with more emphasis in the last years taking advantage of increased computational resources and new methods. About cost and lead time as objectives, in the review by Current et al. (1990) it is evident that the balance of these measures has not been studied extensively. The most recent review by Farahani et al. (2010) to describe multicriteria models related to facility location problems describes some works where metrics of cost and service level are considered. Some previous works that consider cost and time objectives in supply chain design are presented in Section 2.

The problem addressed along with the mathematical model is described in detail in Section 3. The methods used to solve the problem are detailed in Section 4. For small instances an epsilon-constraint based algorithm was used to obtain the true efficient sets. To construct also approximate efficient sets for large instances the same method was used with a time limit. Given the complexity of the problem, a metaheuristic algorithm was developed to obtain approximate efficient sets for larger instances. The generation of instances and the computational evaluation are described in Section 5. Finally, Section 6 presents the conclusions of this work.

## 2. Literature Review

Arntzen et al. (1995) handled the cost-time tradeoff as a weighted combination in the objective function. The quantity of product to be sent through each transportation mode available is the decision variable. Transportation time is variable with respect to the quantity shipped. The problem is solved using elastic penalties for violating constraints, and a row-factorization technique. Zeng (1998) emphasizes the importance of the lead time-cost tradeoff

associated to the transportation modes available between pairs of nodes in the network. A mathematical model to optimize both objectives is proposed to design the supply chain design. In this work facility location is not addressed. The method proposed is a dynamic programming algorithm to construct the efficient frontier assuming the discretization of time. In the model proposed by Graves and Willems (2005) cost and time are combined in the objective function. The supply chain is configured selecting alternatives at each stage of the production and distribution network. A dynamic programming algorithm is used to solve this problem. Chan et al. (2006) present a multi-objective model that optimizes a combined objective function with weights. Some of the criteria include cost and time functions, and one of the components of time is transportation time. Transportation time varies linearly with the quantity transported. The model includes stochastic components, but facility location is not considered. A genetic algorithm is the base of an iterative method where scenarios with changing weights are solved. Altiparmak et al. (2006) propose a model with three objective functions to minimize total cost, to maximize total customer demand satisfied, and to minimize the unused capacity of distribution centers. Here, transportation time is handled as a constraint that determines a set of feasible distribution centers able to deliver the product to the customer before a limit. They proposed a procedure based on a genetic algorithm to obtain a set of non-dominated solutions. In the work by ElMaraghy and Majety (2008) a model is proposed to optimize cost, including the cost of late delivery. The model considers the dynamic nature of the decisions. They use commercial optimization software to solve the model, analyzing different scenarios. More recently, Moncayo-Martinez and Zhang (2011) propose a model similar to that of Graves and Willems (2005) where activities must be selected to design the supply chain. This is a bi-objective model that optimizes cost and lead time in a multi-echelon network. They used a Pareto Ant Colony Optimization metaheuristic to obtain the Pareto Optimal Set.

### 3. Problem description and mathematical model

The problem introduced by Olivares-Benítez et al. (2010) is a two-echelon distribution system for one product in a single time period. A set of manufacturing plants produce and send the product to distribution centers in the first stage. Later, the distribution centers transport the product to the customers. The number and location of plants and customers, along with demands and capacities respectively, are known. The distribution centers must be selected from a discrete set of potential locations with fixed opening costs and limited capacities. A single sourcing policy is assumed for the transportation from the distribution centers to the customers. Figure 1 depicts the structure of the supply chain.

[Figure 1 goes about here]

The transportation of the product from one facility to the other in each echelon of the network is done selecting one of several alternatives available. Each transportation channel represents a type of service with associated cost and time parameters. These alternatives can be obtained from offers of different companies, the availability of different types of service for each company (e.g. express and regular), or the use of different modes of transportation (e.g. truck, rail, airplane, ship or inter-modal). It is assumed that a faster service is usually more expensive.

A bi-objective mixed-integer programming model was proposed to solve the problem described previously, as follows.

*Sets:*

- $I$  : set of plants  $i$
- $J$  : set of potential distribution centers  $j$
- $K$  : set of customers  $k$
- $LP_{ij}$  : set of arcs  $l$  between nodes  $i$  and  $j$ ;  $i \in I, j \in J$
- $LW_{jk}$  : set of arcs  $l$  between nodes  $j$  and  $k$ ;  $j \in J, k \in K$

*Parameters:*

- $CP_{ijl}$  : cost of transporting one unit of product from plant  $i$  to distribution center  $j$  using arc  $ijl$ ;  $i \in I, j \in J, l \in LP_{ij}$
- $CW_{jkl}$  : cost of sending one unit of product from distribution center  $j$  to customer  $k$  using arc  $jkl$ ;  $j \in J, k \in K, l \in LW_{jk}$
- $TP_{ijl}$  : time for transporting any quantity of product from plant  $i$  to distribution center  $j$  using arc  $ijl$ ;  $i \in I, j \in J, l \in LP_{ij}$
- $TW_{jkl}$  : time for transporting any quantity of product from distribution center  $j$  to customer  $k$  using arc  $jkl$ ;  $j \in J, k \in K, l \in LW_{jk}$
- $MP_i$  : capacity of plant  $i$ ;  $i \in I$
- $MW_j$  : capacity of distribution center  $j$ ;  $j \in J$
- $D_k$  : demand of customer  $k$ ;  $k \in K$
- $F_j$  : fixed cost for opening distribution center  $j$ ;  $j \in J$

*Decision variables:*

- $X_{ijl}$  : quantity transported from plant  $i$  to distribution center  $j$  using arc  $ijl$ ;  $i \in I, j \in J, l \in LP_{ij}$
- $Y_{jkl}$  : quantity transported from distribution center  $j$  to customer  $k$  using arc  $jkl$ ;  $j \in J, k \in K, l \in LW_{jk}$
- $Z_j$  : binary variable equal to 1 if distribution center  $j$  is open and equal to 0 otherwise;  $j \in J$
- $A_{ijl}$  : binary variable equal to 1 if arc  $ijl$  is used to transport product from plant  $i$  to distribution center  $j$  and equal to 0 otherwise;  $i \in I, j \in J, l \in LP_{ij}$
- $B_{jkl}$  : binary variable equal to 1 if arc  $jkl$  is used to transport product from distribution center  $j$  to customer  $k$  and equal to 0 otherwise;  $j \in J, k \in K, l \in LW_{jk}$

*Auxiliary variables:*

- $T$  : maximum time that takes sending product from any plant to any customer
- $E_j^1$  : maximum time in the first echelon of the supply chain for active distribution center  $j$ , i.e.  $E_j^1 = \max_{i,l} (TP_{ijl} A_{ijl})$ ;  $i \in I, j \in J, l \in LP_{ij}$
- $E_j^2$  : maximum time in the second echelon of the supply chain for active distribution center  $j$ , i.e.  $E_j^2 = \max_{k,l} (TW_{jkl} B_{jkl})$ ;  $j \in J, k \in K, l \in LW_{jk}$

MODEL 1:

$$\min(f_1, f_2)$$

$$f_1 = \sum_{i \in I} \sum_{j \in J} \sum_{l \in LP_{ij}} CP_{ijl} X_{ijl} + \sum_{j \in J} \sum_{k \in K} \sum_{l \in LW_{jk}} CW_{jkl} Y_{jkl} + \sum_{j \in J} F_j Z_j \quad (1)$$

$$f_2 = T \quad (2)$$

subject to

$$T - E_j^1 - E_j^2 \geq 0 \quad j \in J \quad (3)$$

$$E_j^1 - TP_{ijl} A_{ijl} \geq 0 \quad i \in I, j \in J, l \in LP_{ij} \quad (4)$$

$$E_j^2 - TW_{jkl} B_{jkl} \geq 0 \quad j \in J, k \in K, l \in LW_{jk} \quad (5)$$

$$\sum_{j \in J} \sum_{l \in LW_{jk}} Y_{jkl} = D_k \quad k \in K \quad (6)$$

$$\sum_{j \in J} \sum_{l \in LP_{ij}} X_{ijl} \leq MP_i \quad i \in I \quad (7)$$

$$MW_j Z_j - \sum_{k \in K} \sum_{l \in LW_{jk}} Y_{jkl} \geq 0 \quad j \in J \quad (8)$$

$$\sum_{i \in I} \sum_{l \in LP_{ij}} X_{ijl} - \sum_{k \in K} \sum_{l \in LW_{jk}} Y_{jkl} = 0 \quad j \in J \quad (9)$$

$$\sum_{j \in J} \sum_{l \in LW_{jk}} B_{jkl} = 1 \quad k \in K \quad (10)$$

$$\sum_{l \in LP_{ij}} A_{ijl} \leq 1 \quad i \in I, j \in J \quad (11)$$

$$\sum_{l \in LW_{jk}} B_{jkl} \leq 1 \quad j \in J, k \in K \quad (12)$$

$$X_{ijl} - A_{ijl} \geq 0 \quad i \in I, j \in J, l \in LP_{ij} \quad (13)$$

$$Y_{jkl} - B_{jkl} \geq 0 \quad j \in J, k \in K, l \in LW_{jk} \quad (14)$$

$$MP_i A_{ijl} - X_{ijl} \geq 0 \quad i \in I, j \in J, l \in LP_{ij} \quad (15)$$

$$MW_j B_{jkl} - Y_{jkl} \geq 0 \quad j \in J, k \in K, l \in LW_{jk} \quad (16)$$

$$\sum_{i \in I} \sum_{l \in LP_{ij}} A_{ijl} - Z_j \geq 0 \quad j \in J \quad (17)$$

$$T, E_j^1, E_j^2, X_{ijl}, Y_{jkl} \geq 0 \quad i \in I, j \in J, k \in K, l \in LP_{ij}, l \in LW_{jk} \quad (18)$$

$$Z_j, A_{ijl}, B_{jkl} \in \{0,1\} \quad i \in I, j \in J, k \in K, l \in LP_{ij}, l \in LW_{jk} \quad (19)$$

In this model, objective function (1) minimizes the sum of the transportation cost and the cost for opening distribution centers. Objective function (2) minimizes the maximum transportation time from the plants to the customers through each distribution center. Constraints (3)-(5) calculate the maximum transportation time in each echelon for each

distribution center. Constraints (6) force the demand satisfaction for each customer. Constraints (7) imply that the capacities of the plants are not exceeded. Constraints (8) meet two conditions: that the flow going out from a distribution center must not exceed its capacity, and that the flow of product is done only through open distribution centers. Constraints (9) keep the flow balance at each distribution center. Constraints (10) force the single source policy from distribution centers to customers. The selection of only one transportation channel between facilities is required in constraints (11) and (12). Constraints (13)-(17) establish links between the sets of variables  $A_{ijl}$ ,  $B_{jkl}$ ,  $X_{ijl}$ ,  $Y_{jkl}$  and  $Z_j$  to avoid incoherent solutions. Constraints (18) and (19) are for declaration of variables.

About the computational complexity of the problem, it has been demonstrated that the well-known UFLP is polynomially reducible to the model described above (Olivares-Benitez et al., 2010). Since UFLP is NP-hard (Cornuejols et al., 1990) the model above is NP-hard too.

## 4. Exact and metaheuristic methods

### 4.1 Exact method

The method selected for generating true efficient sets was the epsilon-constraint method. This method transforms the problem by making constraints all except one objective as follows.

$$\min\{f_k(x) : f_i(x) \leq \varepsilon_i, i \neq k, x \in X\}$$

Where  $f = (f_1, \dots, f_p)$  is the set of  $p$  real-valued objective functions,  $x$  is a solution to the problem and  $X$  is the set of feasible solutions. The values of vectors  $\varepsilon_i$  are changed systematically to obtain the efficient frontier for the problem. Further details can be seen in Steuer (1989) and Ehrgott (2005) as references.

Olivares-Benitez et al. (2010) developed an implementation of the epsilon-constraint method that uses the solutions generated during the process to accelerate the construction of the true efficient set. This version of the epsilon-constraint method, named “Backward epsilon-constraint method with estimated lower limit for  $f_2$ ” (ReC), was used to construct the true efficient sets for several small instances generated artificially. The procedure was coded in ANSI C. The single-objective subproblems of the epsilon-constraint based algorithm were solved using the CPLEX 11.1 callable library (ILOG, 2008).

### 4.2 Metaheuristic method

Because of the computational complexity of the problem, relatively large instances may no longer be tractable from an exact optimization perspective. Thus the development of a heuristic method is suitable to find an approximate set of efficient solutions. In this work we propose a metaheuristic algorithm to approximate efficient solutions of the problem for large instances. This is a population-based metaheuristic that uses some principles of Scatter Search, Path Relinking (Laguna and Marti, 2003) and Greedy functions.

The metaheuristic algorithm is composed of three main methods. These are a constructive method, an improvement method, and a combination method. However, these methods use a basic procedure to construct a solution based on a decomposition of the problem. It is important to explain this hierarchical construction procedure before going to the details of the methods.

#### 4.2.1 Hierarchical construction procedure

A solution is constructed hierarchically starting with the selection of the distribution centers to be opened. Each method uses a specific strategy to perform this selection as will be described below. The next decision in the hierarchy is the selection of the transportation channel between each pair of facilities. The selection of the transportation channel is done using a weighted greedy function. This greedy function has a component based on the transportation cost and the other component based on the transportation time as shown in equations (20) and (21). These functions are normalized to avoid the scaling problem. A higher value of the greedy function implies a worse selection considering that both criteria, time and cost, are minimized:

$$\phi(\text{arc}_{ijl}) = \lambda_c \frac{CP_{ijl}}{\max_{i \in I, j \in J, l \in LP_j} (CP_{ijl})} + \lambda_t \frac{TP_{ijl}}{\max_{i \in I, j \in J, l \in LP_j} (TP_{ijl})} \quad (20)$$

$$\phi(\text{arc}_{jkl}) = \lambda_c \frac{CW_{jkl}}{\max_{j \in J, k \in K, l \in LW_{jk}} (CW_{jkl})} + \lambda_t \frac{TW_{jkl}}{\max_{j \in J, k \in K, l \in LW_{jk}} (TW_{jkl})} \quad (21)$$

The weights are systematically changed each iteration of the constructive method and inherited through the rest of the algorithm. The aim of weights variation is to obtain solutions well distributed along the efficient frontier instead of a concentration of solutions in the extremes of the frontier.

Once the transportation channel with the best value is selected, the problem can be decomposed by echelon. First, the flow of product from distribution centers to the customers can be obtained solving a generalized assignment problem (GAP) as depicted in Figure 2. The solution to the GAP assigns customers to distribution centers, and all the demand of the customer is satisfied by the distribution center assigned. The costs used in the formulation of the GAP correspond to the values of the greedy functions  $\phi(\text{arc}_{jkl})$ . Later, the flow of product from the plants to the distribution centers is obtained solving a transportation problem (TP) as shown in Figure 3. The demand at the open distribution centers is the sum of the demands of the customers assigned to them previously. In this step the costs in the TP are the values of the greedy functions  $\phi(\text{arc}_{ijl})$ . This basic procedure is called to construct a solution in each method.

[Figure 2 goes about here]

[Figure 3 goes about here]

### 4.2.2 General algorithm

The metaheuristic algorithm is composed of three main methods. These are a constructive method, an improvement method, and a combination method. The scheme of this algorithm is presented in Figure 4.

[Figure 4 goes about here]

A strategy of elitism is used to avoid losing solutions after each method and then converging toward the true efficient set. The solutions from the constructive and improvement methods are used to update the approximate efficient set  $NDS$  using the dominance relation of the new solutions with respect to those already in  $NDS$ . After the execution of each method a reference set  $RS$  is constructed combining the solutions in the updated set  $NDS$  and the “diverse” solutions obtained from the method. The diverse solutions are selected among those close to the current set  $NDS$  in the objective functions space. Finally, in the post-processing stage the last set  $RS$  is used in the combination method. The solutions obtained in this method are used to update the approximate efficient set  $NDS$ . The final result of the algorithm is the approximate efficient set in the last  $NDS$  set.

The constructive method generates a number of solutions. The selection of the distribution centers to be opened is done randomly. The weights  $\lambda_c$  and  $\lambda_t$  for the greedy functions are generated systematically in a linear combination considering the number of solutions to be generated. These weights are used to select the transportation channel and their values are inherited through the rest of the algorithm. At this point the hierarchical construction procedure is called to construct solutions for each variation of the weights values. The algorithm for the constructive method is shown in Figure 5.

[Figure 5 goes about here]

The solutions obtained in the constructive method create and update a set of non-dominated solutions called  $NDS$ . The solutions in  $NDS$  are included in a reference set named  $RS$ . To provide variety to the reference set some dominated solutions are included. These dominated solutions are taken from the points closest to the current efficient frontier in  $NDS$ .

To guide movements in the improvement and combination methods, a greedy function for the distributions centers was formulated, similar to that of the arcs, as shown in equations (22 - 24).

$$\phi^c(dc_j) = \frac{F_j + \sum_{i \in I} MP_i \max_{l \in LP_{ij}} (CP_{ijl}) + \sum_{k \in K} D_k \max_{l \in LW_{jk}} (CW_{jkl}) / MW_j}{\max_{j \in J} \left( F_j + \sum_{i \in I} MP_i \max_{l \in LP_{ij}} (CP_{ijl}) + \sum_{k \in K} D_k \max_{l \in LW_{jk}} (CW_{jkl}) / MW_j \right)} \quad (22)$$

$$\phi^t(dc_j) = \frac{\min_{i \in I, l \in LP_{ijl}} (TP_{ijl}) + \min_{k \in K, l \in LW_{jkl}} (TW_{jkl})}{\max_{j \in J} \left( \min_{i \in I, l \in LP_{ijl}} (TP_{ijl}) + \min_{k \in K, l \in LW_{jkl}} (TW_{jkl}) \right)} \quad (23)$$

$$\phi(dc_j) = \lambda_c \phi^c(dc_j) + \lambda_t \phi^t(dc_j) \quad (24)$$

The improvement method uses local search and explores three types of neighborhoods for each solution in the reference set. These correspond to movements of opening, closing and exchange of distribution centers. For each neighborhood a sorted list is created according to the value of the aggregated greedy function  $\phi(dc_j)$  in equation (24). Each element in the list is taken at a time in that order as described below:

- Closing of facilities  $CN(s)$ . The open distribution centers are sorted in descending order by  $\phi(dc_j)$  value, i.e. from worst to best.
- Opening of facilities  $ON(s)$ . The closed distribution centers are sorted in ascending order by  $\phi(dc_j)$  value, i.e. from best to worst.
- Exchange of facilities  $EN(s)$ . The previous two lists are created. One open facility is closed and one closed facility is opened. The lists are explored taking as pivot the list for opening.

To accept one movement the dominance of the new solution is considered. If an infeasible or dominated solution is created by the movement, it is rejected. Figure 6 shows the acceptance criterion and direction of improvement where weakly and strongly non-dominated solutions are accepted. The algorithm for the improvement method is shown in Figure 7.

[Figure 6 goes about here]

[Figure 7 goes about here]

After a number of iterations applying the constructive and improvement methods, the combination method is used as a post-processing stage. It is based on Path Relinking (Laguna and Marti, 2003) to obtain a set of solutions for each pair of solutions from a reference set  $RS$ . One of the solutions is selected as “initiating solution” and the other is selected as “guiding solution”. The combination makes movements in the vector of values  $Z_j$  of the distribution centers and completes a solution calling to the hierarchical construction procedure. The path is constructed giving priority to closing movements until infeasibility is found. Then, a distribution center that was closed with respect to the guiding solution is now opened. The construction of the path follows giving preference to closing movements. The criterion shown in Figure 6 is used to accept these movements and the new solutions are used to update the set of no-dominated solutions  $NDS$ . Figure 8 shows the algorithm for the combination method.

[Figure 8 goes about here]

## 5. Computational Evaluation

The specific goals accomplished by the experiments are as follows. Firstly, to solve relative small size instances with the exact method to have a reference to compare with the metaheuristic algorithm. Also, a variation of the exact method was used to obtain approximate efficient sets for larger instances. These approximate efficient sets will be compared with those obtained with the metaheuristic algorithm to determine their quality, and the computational run times will be compared to evaluate the efficiency of the metaheuristic algorithm.

To perform the computational study, instances of different sizes were randomly generated as described in Olivares et al. (2010). The sizes generated are shown in [Table 1](#), where the group code indicates: [number of plants - number of potential distribution centers - number of customers - number of arcs between nodes].

[[Table 1](#) goes about here]

### 5.1 True efficient sets

The “Backward epsilon-constraint method with estimated lower limit for  $f_2$ ” (ReC) algorithm was used to solve the generated instances (Olivares-Benitez et al., 2010). The procedure was coded in C and compiled with Visual Studio 6.0. The CPLEX 11.1 callable library (ILOG SA, 2008) was used to solve optimally the sub-problems involved in the epsilon-constraint based algorithm. These routines were run in a 3.0 GHz, 1.0 Gb RAM, Intel Pentium 4 PC. The true efficient sets of the small instances of groups 5-5-5-2, 5-5-5-5, and 5-5-20-2 were obtained. The run times were recorded for comparison with the metaheuristic algorithm.

[Figure 9](#) shows the efficient frontier for the instance number 2 of the group 5-5-5-5. The efficient frontier for the rest of the mentioned instances is similar. The points are not connected because of the discretization of time units. It is evident the tradeoff between cost ( $f_1$ ) and time ( $f_2$ ).

[[Figure 9](#) goes about here]

### 5.2 Approximate efficient sets using the epsilon-constraint based algorithm

To have a comparison for large instances, the ReC algorithm was used with a time limit of 3600 seconds per each value of  $\varepsilon$ . The CPLEX 9.1 callable library (ILOG SA, 2005) was used to solve optimally the sub-problems involved in the epsilon-constraint based algorithm. These routines were run in a 3.0 GHz, 1.0 Gb RAM, Intel Pentium 4 PC. The approximate efficient sets and the run times were recorded for comparison with the metaheuristic algorithm.

### 5.3 Approximate efficient sets using the metaheuristic algorithm

The metaheuristic algorithm was coded in C. The CPLEX 9.1 callable library (ILOG SA, 2005) was used to solve the GAP and TP sub-problems generated within the algorithm. The

algorithm was run in a 3.0 GHz, 1.0 Gb RAM, Intel Pentium 4 PC. The number of constructed solutions  $NCS$  in the metaheuristic algorithm was set to 100 solutions. The number of iterations before the execution of the combination method was set to 10.

## 5.4 Comparisons

To make comparisons of the efficient frontiers obtained with the algorithms several metrics were used. The computing time and the number of non-dominated points  $|S_i|$  are reported. The ratio  $R_{POS}(S_i)$  (Altıparmak et al., 2006) is calculated also. This ratio is able to compare more than two efficient sets. To make the computations, a reference efficient set  $P$  must be constructed with the union of the efficient solutions of all the  $r$  sets, and the dominated solutions are eliminated. This metric indicates the ratio of points from the set  $S_i$  that belong to the reference efficient set  $P$ . A higher value of this metric is better, indicating the quality of the approximate efficient set obtained.

Additionally, based on the features of the problem treated in this work, a special metric was designed, although the principle may be adapted to other bi-objective combinatorial optimization problems. The discretization of objective  $f_2$  and the number of objectives allows proceeding as follows for a pair of sets  $S_1$  and  $S_2$ . A set of values  $T$  is constructed with each value of objective  $f_2$  where values for objective  $f_1$  exist in both sets:

$$T = \{f_2(s) \vee f_2(s'), s \in S_1, s' \in S_2 \mid \exists f_1(s) \wedge \exists f_1(s') \wedge f_2(s) = f_2(s')\}$$

Then an average deviation  $D_{ave}$  is calculated with the ratios of objective  $f_1$  for each value of  $f_2$  in the set  $T$ , as shown in equation (25).

$$D_{ave} = \frac{\sum_{t \in T} \frac{f_1(s): f_2(s) = t}{f_1(s'): f_2(s') = t}}{|T|} \quad \forall s \in S_1, s' \in S_2 \quad (25)$$

The idea is very simple. For a fixed value of objective  $f_2$  the ratio  $f_1(s) / f_1(s')$  is calculated only if the values of objective  $f_1$  are available in both sets. Then the average of these ratios is calculated. The minimum  $D_{min}$  of these ratios is calculated with equation (26).

$$D_{min} = \min_{t \in T} \left( \frac{f_1(s): f_2(s) = t}{f_1(s'): f_2(s') = t} \right) \quad \forall s \in S_1, s' \in S_2 \quad (26)$$

For these metrics  $D_{ave}$  and  $D_{min}$ , the true efficient sets and the approximate efficient sets obtained with the ReC algorithm take place in the computations as  $S_2$ , and the approximate efficient sets obtained with the metaheuristic algorithm are considered as  $S_1$ .

**Table 2** and **Table 3** show the results for five instances of each size. The results of the epsilon-constraint based algorithm are identified with the code [ReC] and the results of the metaheuristic algorithm are identified with the code [MH]. **Table 2** presents the comparison

between the exact method and the metaheuristic method, i.e. the true efficient sets and the approximate efficient sets respectively. The results in [Table 3](#) compare the performance of the exact method with time limit and the metaheuristic method, i.e. approximate efficient sets in both cases.

[[Table 2](#) goes about here]

[[Table 3](#) goes about here]

The comparison of results for each metric must be made as follows. A greater value for  $|S_i|$  and  $R_{POS}(S_i)$  is better. These values indicate the size and quality of the efficient frontier. A lower value, less than or equal to 1.0, for metrics  $D_{min}$  and  $D_{ave}$  indicates that the metaheuristic algorithm achieves lower cost ( $f_1$ ) compared to the epsilon-constraint based algorithm, for the same transportation time ( $f_2$ ). A visual comparison of the efficient frontiers is shown in [Figures 10 and 11](#) for a small instance and a very large instance respectively.

[[Figure 10](#) goes about here]

[[Figure 11](#) goes about here]

## 6 Conclusions

The process of supply chain design involves decisions over several aspects. The most treated decisions in the literature are facility location, transportation flows, production levels, supplier selection, and inventory levels. Nevertheless only the most recent works include transportation channel selection. The supply chain design problem addressed here incorporates the selection of the transportation channel that produces a cost-time tradeoff. Hence as a bi-objective problem, the solution is not unique and a set of efficient solutions must be obtained. The construction of a set of efficient solutions follows an *a posteriori* approach where the decision maker will take the final decision considering other criteria to select one among the different solutions obtained.

In this work we designed a metaheuristic algorithm *ad-hoc* to solve the problem treated. This metaheuristic incorporates elements from Greedy functions, Scatter Search and Path Relinking. Also it decomposes the construction of a solution in a hierarchy of decisions. Some of the steps require the use of exact methods to solve a generalized assignment problem and a transportation problem. This approach has been formalized recently as “Matheuristics” that combine metaheuristics and mathematical programming techniques (Maniezzo et al., 2009).

The comparison in [Table 2](#) shows that the metaheuristic algorithm becomes competitive in terms of computing time with the exact method for small instances, although its results have lower cardinality and quality. However the efficient frontiers obtained with the metaheuristic algorithm are not too far from those obtained with the exact method as can be observed in the example of [Figure 10](#).

For large instances, the metaheuristic algorithm becomes competitive in the three metrics of comparison: computing time, cardinality and quality of the efficient set obtained as observed in **Table 3**. Beyond the “metaheuristic” elements of the algorithm we believe that a great benefit comes from the decomposition of the problem by echelon to construct a solution. This allows integrating commercial software into the algorithm to solve reduced instances of the transportation and generalized assignment problems. This integration with mathematical programming methods produces high quality solutions and better approximate efficient sets.

Extensions to the model may include multiple commodities, direct flows from plants to customers, and flows between distribution centers. Also inventory decisions, routing decisions, and international supply chain aspects may be considered. These elements change the structure of the problem and a major modification of the metaheuristic algorithm should be done.

The results of the metaheuristic algorithm were compared favorably to the results of an epsilon-constraint based algorithm. However it may be interesting the comparison of the metaheuristic algorithm with other methods. The natural candidates for this additional comparison are Evolutionary Algorithms like SPEA 2 (Zitzler et al., 2001) and NSGA-II (Deb et al., 2002).

*Acknowledgements:* This research has been supported by ITESM Research Fund CAT128 and the Mexican National Council for Science and Technology (grant SEP-CONACYT 61903).

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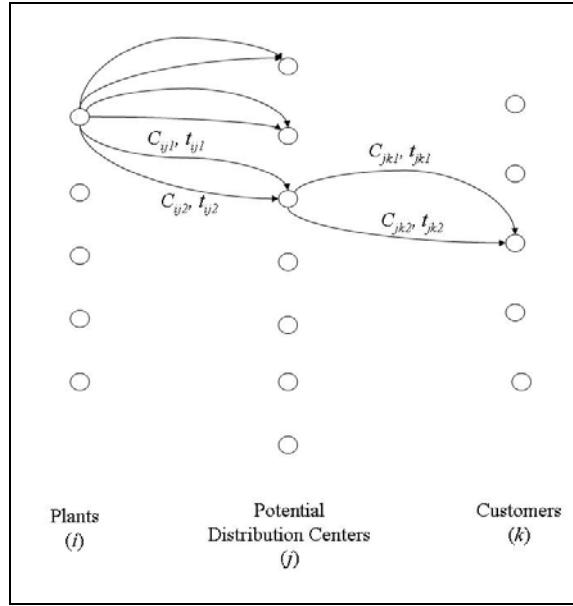


Figure 1 Single product, single period, and two-echelon distribution system. Each transportation channel has a time and a unitary cost associated. Source: Olivares-Benitez et al. (2010).

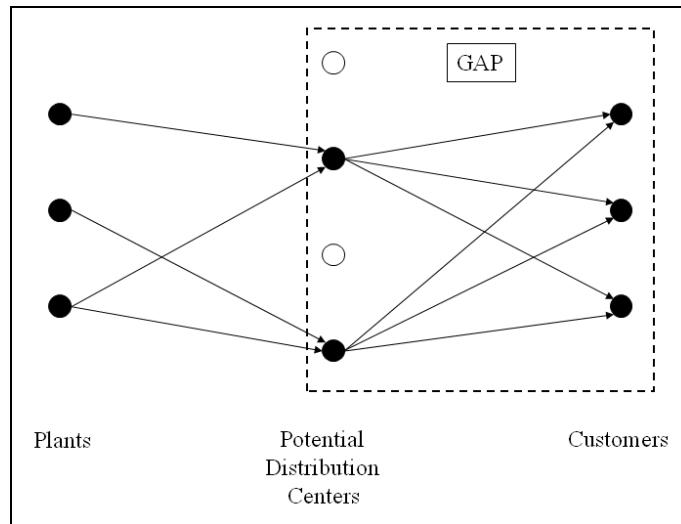


Figure 2 Generalized assignment problem in the hierarchical construction procedure.

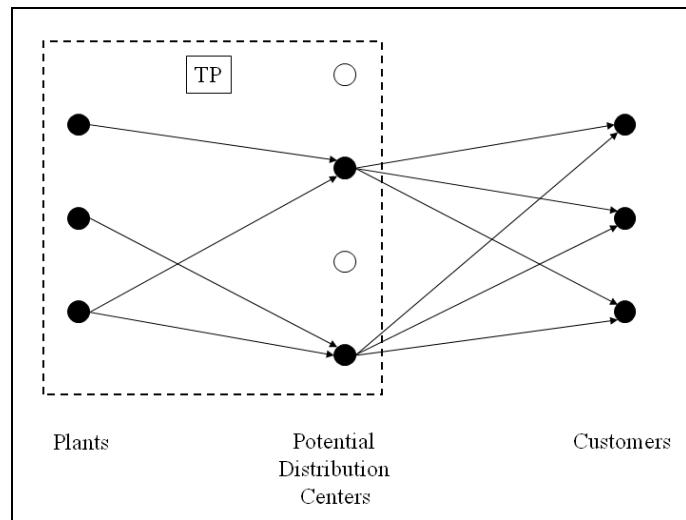


Figure 3 Transportation problem in the hierarchical construction procedure.

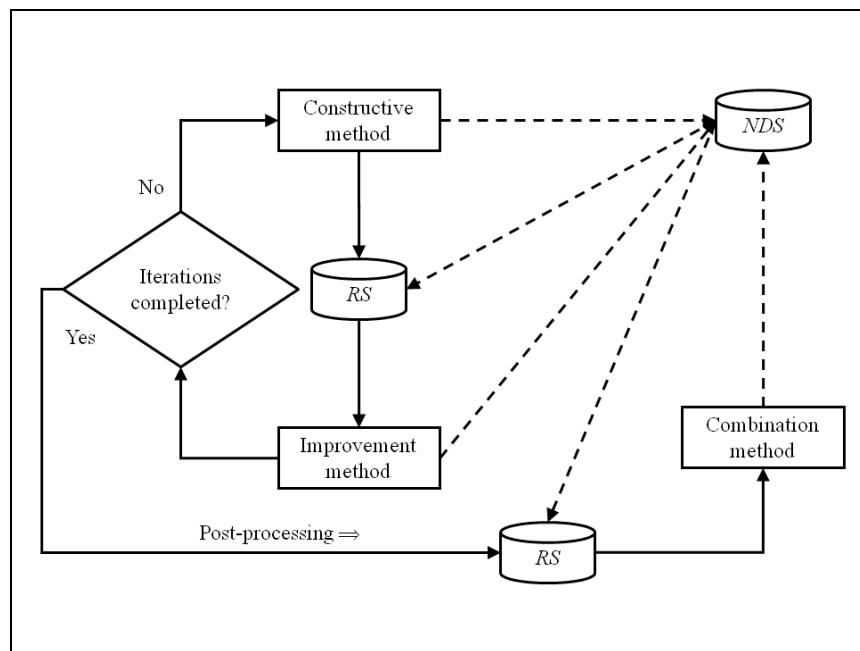


Figure 4 Scheme of the metaheuristic algorithm.

**Method Constructive**

Input: Instance data; Number of Constructed Solutions ( $NCS$ ).  
 Output: Set of Constructed Solutions,  $CS = \{s^r \mid r = 1, \dots, NCS\}$  or general infeasibility message.

**BEGIN**

01. Check general feasibility of the instance under the following conditions:

$$\sum_{i \in I} MP_i \geq \sum_{k \in K} D_k, \sum_{j \in J} MW_j \geq \sum_{k \in K} D_k$$

02. If the instance is infeasible:

03. Return message of infeasibility.

04. Else:

05.  $CS = \emptyset$ .

06. For  $r = 1, \dots, NCS$ :

07. Initialize  $Z_j = 0, A_{ijl} = 0, B_{jkl} = 0, i \in I, j \in J, k \in K, l \in LP_{ij}, l \in LW_{jk}$ .

08. Initialize  $s^r$  is incomplete.

09. Calculate the vector  $[\lambda_c^r, \lambda_t^r]$  for solution  $s^r$ .

10. Calculate the aggregated greedy function for each element  $\phi(arc_{ijl}), \phi(arc_{jkl})$  using equations (20) – (21).

11. While solution  $s^r$  is incomplete and the instance is feasible:

12. While  $\sum_{j \in J} Z_j MW_j < \sum_{k \in K} D_k$ :

13. Select randomly a distribution center  $j' \in J, Z_{j'} = 1$ .

14. End While.

15. Set of open distribution centers  $J' = \{j \in J \mid Z_j = 1\}$ .

16.  $s^r = \text{Hierarchical construction procedure } (J')$ .

17. If  $s^r$  is infeasible:

18. If  $|J'| < |J|$ :

19. Go To Step 13 to open another distribution center.

20. Else:

21. Return a message of infeasibility for the instance.

22. End If.

23. Else:

24.  $CS = CS \cup \{s^r\}$  and the associated vector  $[\lambda_c^r, \lambda_t^r]$  is stored in the structure of the solution  $s^r$ .

25. End If.

26. End While.

27. End For.

28. Return the set  $CS$  in the output file.

29. End If

**END**

Figure 5 Algorithm for the constructive method.

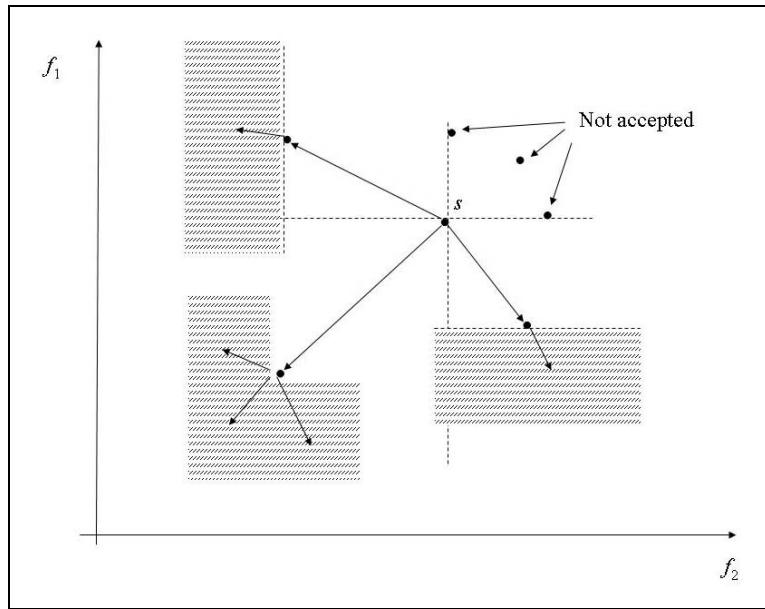


Figure 6 Scheme of the acceptance criterion and direction of improvement.

**Method Improvement**

Input: Instance data; Reference set of solutions  $RS$ ; Approximate efficient set  $NDS$ .  
Output: Approximate efficient set  $NDS$  updated.

BEGIN

01. For each  $s \in RS$ :
02.     Current solution  $s' = s$ .
03.      $Exit\_local\_search = 0$ .
04.     While  $Exit\_local\_search = 0$ :
  05.         Initialize the set of improved solutions  $IS = \emptyset$ .
  06.         Obtain solution  $s^c$  or infeasibility message exploring the **closing neighborhood**  $CN(s')$ .
  07.          $NDS = \text{Update NDS set } (s^c, NDS)$ .
  08.         If  $s^c$  meets the **acceptance criterion** and **direction of improvement**,  $IS = IS \cup \{s^c\}$ .
  09.         Obtain solution  $s^o$  or infeasibility message exploring the **opening neighborhood**  $ON(s')$ .
  10.          $NDS = \text{Update NDS set } (s^o, NDS)$ .
  11.         If  $s^o$  meets the **acceptance criterion** and **direction of improvement**,  $IS = IS \cup \{s^o\}$ .
  12.         Obtain solution  $s^e$  or infeasibility message exploring the **exchange neighborhood**  $EN(s')$ .
  13.          $NDS = \text{Update NDS set } (s^e, NDS)$ .
  14.         If  $s^e$  meets the **acceptance criterion** and **direction of improvement**,  $IS = IS \cup \{s^e\}$ .
  15.         If  $IS \neq \emptyset$ :
    16.             Select randomly a solution  $\hat{s} \in IS$
    17.             New current solution  $s' = \hat{s}$ .
  18.         Else:
    19.              $Exit\_local\_search = 1$ .
  20.         End If.
21.     End While.
22. End For.

END

Figure 7 Algorithm for the improvement method.

**Method Combination**

Input: Instance data; Reference set of solutions  $RS$ ; Approximate efficient set  $NDS$ .

Output: Approximate efficient set  $NDS$  updated.

BEGIN

01. For  $\forall$  (initiating solution)  $s \in RS$ :
02. For  $\forall$  (guiding solution)  $r \in RS$ :
03. If  $s \neq r$  and  $Z_j^s \neq Z_j^r \forall j \in J$ :
04. Create sets  $FC$  and  $FO$ ; Sort sets  $FC = \{j_1, j_2, \dots \mid \phi(dc_{j_1}) \geq \phi(dc_{j_{i+1}})\}$  and  $FO = \{j_1, j_2, \dots \mid \phi(dc_{j_1}) \leq \phi(dc_{j_{i+1}})\}$ .
05. Create intermediate solution  $q$ ,  $Z_j^q = Z_j^s \forall j \in J$ ,  $\lambda_c^q = \lambda_c^r$ ,  $\lambda_t^q = \lambda_t^r$ .
06. If partial solution  $q$  is feasible (based on accumulated capacity):
07. Use the **Hierarchical construction procedure** to complete solution  $q$ .
08. If complete solution  $q$  is feasible:
09.  $NDS = \text{Update NDS set } (q, NDS)$ .
10. End If.
11. End If.
12.  $n = 1, p = 1$ .
13. While  $n \leq |FC|$ :
14. Modify intermediate solution  $q$  making  $Z_{j_n}^q = 0, j_n \in FC$ .
15. If partial solution  $q$  is feasible (based on accumulated capacity):
16. Use the **Hierarchical construction procedure** to complete solution  $q$ .
17. If complete solution  $q$  is feasible:
18.  $NDS = \text{Update NDS set } (q, NDS)$ ;  $n = n + 1$ ; Go To Step 13.
19. Else:
20.  $n = n + 1$ ; Go To Step 26.
21. End If.
22. Else:
23.  $n = n + 1$ ; Go To Step 26.
24. End If.
25. End While.
26. While  $p \leq |FO|$ :
27. Modify intermediate solution  $q$  making  $Z_{j_p}^q = 0, j_p \in FO$ .
28. If partial solution  $q$  is feasible (based on accumulated capacity):
29. Use the **Hierarchical construction procedure** to complete solution  $q$ .
30. If complete solution  $q$  is feasible:
31.  $NDS = \text{Update NDS set } (q, NDS)$ ;  $p = p + 1$ ; Go To Step 13.
32. Else:
33.  $p = p + 1$ ; Go To Step 26.
34. End If
35. Else:
36.  $p = p + 1$ ; Go To Step 26.
37. End If.
38. End While.
39. End If.
40. End For.
41. End For.

END

Figure 8 Algorithm for the combination method.

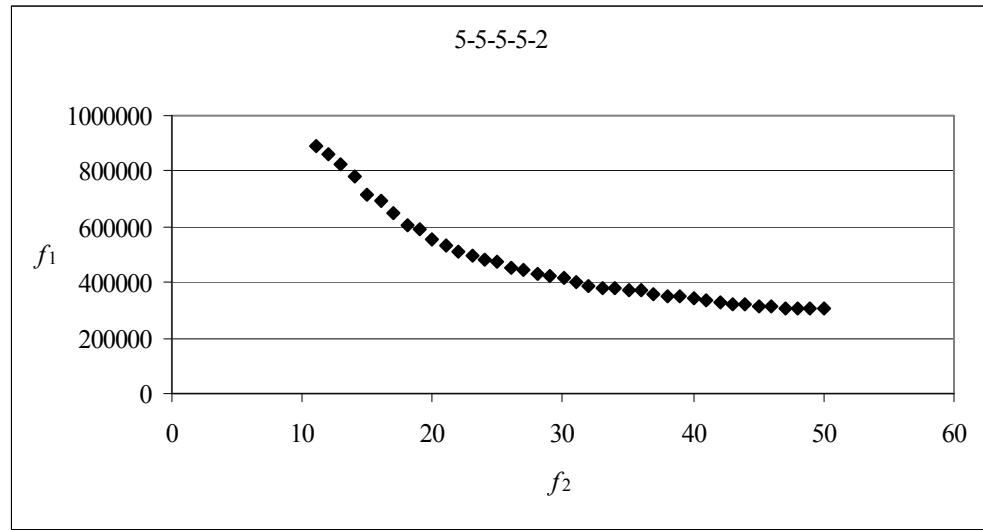


Figure 9 Set of non-dominated points for the instance number 2 of the group 5-5-5-5. Source: (Olivares-Benitez et al., 2010).

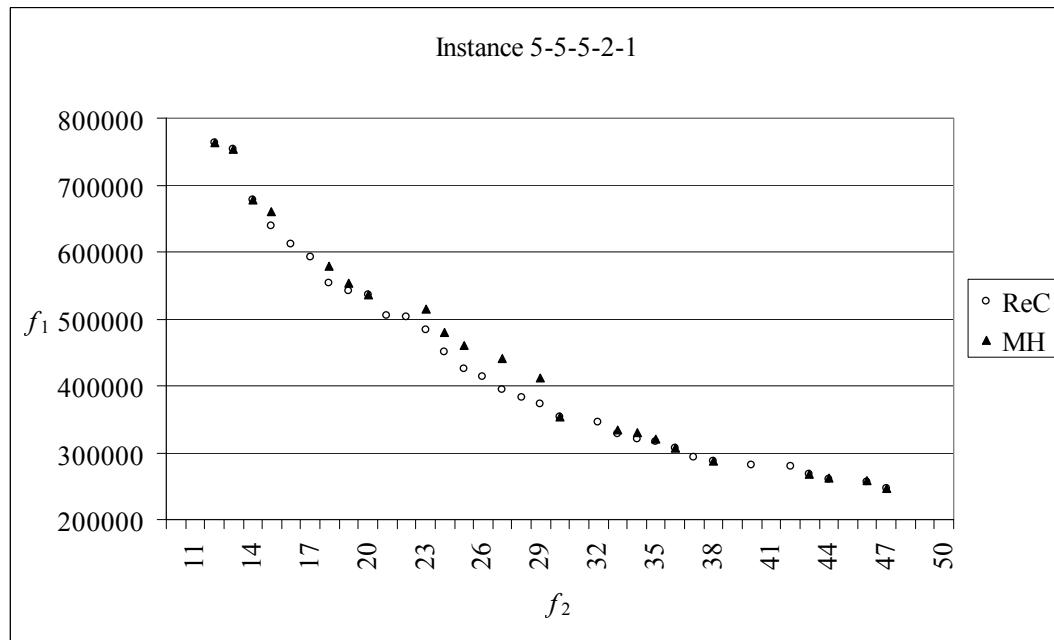


Figure 10 Comparison of the approximate efficient frontiers for instance number 1 of group 5-5-2.

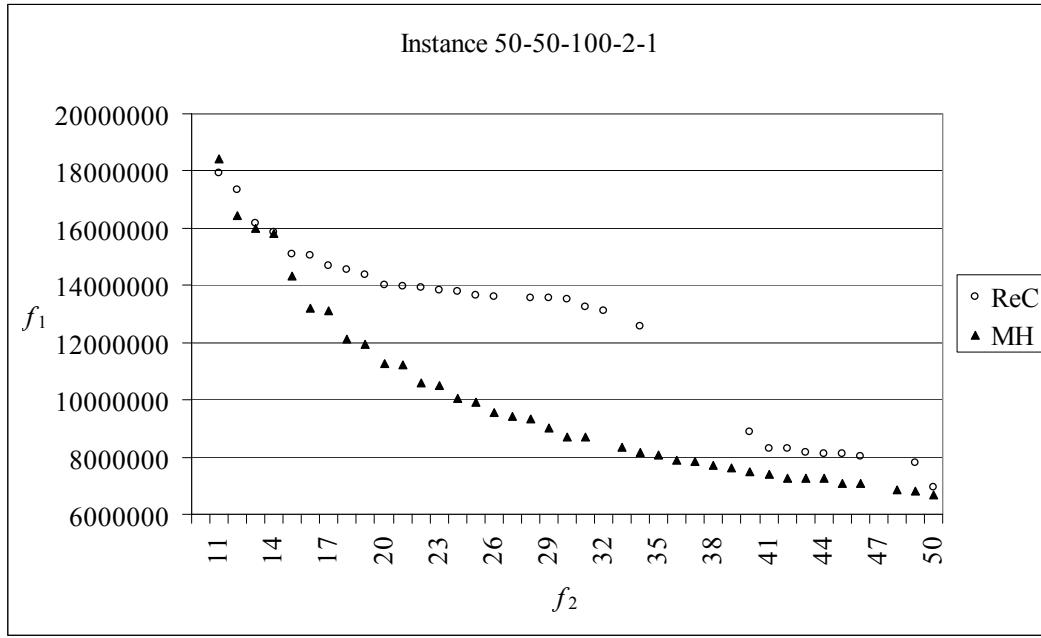


Figure 11 Comparison of the approximate efficient frontiers for instance number 1 of group 50-50-100-2.

Table 1 Generated instances.

Group code	Number of instances	Number of binary variables	Number of constraints
5-5-5-2	5	105	385
5-5-5-5	5	255	835
5-5-20-2	5	255	940
5-20-20-2	5	1020	3625
20-20-20-2	5	1620	5740
20-20-20-5	5	4020	12940
20-20-50-5	5	7020	22600
50-50-50-2	5	10050	35350
50-50-100-2	5	15050	52950

Table 2 Comparison of results from the metaheuristic algorithm [*MH*] and the epsilon-constraint based algorithm [*ReC*] for small instances.

Group code	Instance	Total time (sec) [ <i>MH</i> ]	Total time (sec) [ <i>ReC</i> ]	$ S_{ReC} $	$R_{POS}(ReC)$	$ S_{MH} $	$R_{POS}(MH)$	$D_{ave}$	$D_{min}$
5-5-20-2	1	29	236	31	1.000	20	0.050	1.042	1.000
5-5-20-2	2	33	269	33	1.000	20	0.050	1.031	1.000
5-5-20-2	3	71	452	33	1.000	22	0.045	1.045	1.000
5-5-20-2	4	54	324	32	1.000	20	0.050	1.052	1.000
5-5-20-2	5	74	491	33	1.000	27	0.037	1.028	1.000
5-5-5-5	1	92	134	38	1.000	32	0.125	1.020	1.000
5-5-5-5	2	64	159	40	1.000	25	0.160	1.027	1.000
5-5-5-5	3	63	219	39	1.000	27	0.259	1.014	1.000
5-5-5-5	4	147	180	39	1.000	31	0.194	1.022	1.000
5-5-5-5	5	64	111	39	1.000	28	0.179	1.018	1.000
5-5-5-2	1	75	7	32	1.000	22	0.364	1.028	1.000
5-5-5-2	2	36	11	29	1.000	21	0.095	1.024	1.000
5-5-5-2	3	43	12	28	1.000	22	0.364	1.019	1.000
5-5-5-2	4	37	24	31	1.000	17	0.412	1.021	1.000
5-5-5-2	5	41	10	25	1.000	18	0.389	1.017	1.000

Table 3 Comparison of results from the metaheuristic algorithm [*MH*] and the epsilon-constraint based algorithm with time limit [*ReC*] for large instances.

Group code	Instance	Total time (sec) [ <i>MH</i> ]	Total time (sec) [ <i>ReC</i> ]	$ S_{ReC} $	$R_{POS}(ReC)$	$ S_{MH} $	$R_{POS}(MH)$	$D_{ave}$	$D_{min}$
50-50-100-2	1	53715	24022	31	0.032	38	0.974	0.831	0.646
50-50-100-2	2	59076	24022	30	0.000	37	1.000	0.798	0.645
50-50-100-2	3	55026	24026	37	0.081	37	1.000	0.816	0.602
50-50-100-2	4	57049	24604	33	0.091	37	0.946	0.859	0.681
50-50-100-2	5	45386	24020	37	0.027	38	0.974	0.810	0.643
50-50-50-2	1	32901	24604	39	0.051	37	0.973	0.903	0.813
50-50-50-2	2	34144	24604	39	0.077	40	0.950	0.888	0.795
50-50-50-2	3	41621	24010	37	0.027	36	0.972	0.850	0.698
50-50-50-2	4	27755	24010	39	0.026	39	0.974	0.874	0.780
50-50-50-2	5	30655	24008	36	0.028	40	0.975	0.909	0.843
20-20-50-5	1	17756	24603	37	0.054	39	0.949	0.912	0.800
20-20-50-5	2	20145	24603	41	0.024	41	0.976	0.899	0.793
20-20-50-5	3	21887	24007	39	0.026	37	0.973	0.898	0.799
20-20-50-5	4	18764	24603	40	0.025	38	0.974	0.908	0.816
20-20-50-5	5	18001	24010	40	0.100	37	0.973	0.908	0.835
20-20-20-5	1	5029	24270	41	0.049	41	0.951	0.927	0.842
20-20-20-5	2	5426	24487	40	0.050	40	0.975	0.929	0.860
20-20-20-5	3	3597	24009	39	0.077	39	0.949	0.930	0.844
20-20-20-5	4	2764	24007	41	0.049	40	0.975	0.924	0.867
20-20-20-5	5	5209	24605	38	0.053	41	0.951	0.936	0.859
20-20-20-2	1	4680	22937	40	0.125	38	0.921	0.967	0.900
20-20-20-2	2	4100	23405	39	0.128	39	0.872	0.965	0.906
20-20-20-2	3	2847	23022	40	0.200	38	0.842	0.962	0.888
20-20-20-2	4	4238	23407	40	0.150	39	0.872	0.973	0.878
20-20-20-2	5	4612	23446	39	0.205	39	0.821	0.979	0.915
5-20-20-2	1	3615	22257	38	0.289	37	0.703	0.973	0.900
5-20-20-2	2	3097	22257	38	0.289	39	0.718	0.977	0.905
5-20-20-2	3	2346	22231	38	0.368	37	0.649	0.983	0.914
5-20-20-2	4	2403	21709	39	0.282	39	0.718	0.981	0.899
5-20-20-2	5	4425	21669	39	0.282	39	0.718	0.977	0.920