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Corresponding Author: Prof. Roger Z. Ríos-Mercado, Ph.D.

Corresponding Author's Institution: Universidad Autónoma de Nuevo León

First Author: Hugo J Escalante, PhD

Order of Authors: Hugo J Escalante, PhD; Roger Z. Ríos-Mercado, Ph.D.

**Abstract:** This paper presents an improved GRASP with path relinking for a commercial territory design problem. The problem of grouping basic units into larger geographic territories subject to dispersion, connectivity, and balance requirements is addressed. The problem is motivated by a real-world application from the bottled beverage distribution industry. For solving this particular territory design problem, an improved GRASP that incorporates a novel construction procedure where territories are formed simultaneously in two main stages using different criteria is proposed. The GRASP is further enhanced with two variants of forward-backward path relinking, namely static and dynamic. The proposed algorithm and its components have been extensively evaluated over a wide set of data instances. Experimental results reveal that the construction mechanism improves the corresponding procedure from previous work. In addition, empirical evidence indicate that the two path relinking strategies had a significant impact on solution quality when incorporated within a GRASP framework. Furthermore, it was also observed that the proposed heuristic outperformed the existing method in terms of solution quality. The ideas and components of the developed method can be further extended to other districting problems under balancing and connectivity constraints.



# UNIVERSIDAD AUTÓNOMA DE NUEVO LEÓN

FACULTAD DE INGENIERÍA MECÁNICA Y ELÉCTRICA

GRADUATE PROGRAM IN SYSTEMS ENGINEERING



23 / April / 2012

Professor Mohamed Dessouky  
Editor-in-Chief  
*Computers & Industrial Engineering*

RE: "Improving Commercial Territory Design Plans by GRASP with Path Relinking"  
by Hugo J. Escalante and Roger Z. Ríos-Mercado

Dear Professor Dessouky,

We would like to submit the above referenced paper to *Computers & Industrial Engineering*. Please find an electronic version enclosed. The paper represents original work and is not under review elsewhere. Please address all future correspondence to me at the address below.

I look forward to hearing from you.

Sincerely,

A handwritten signature in black ink, appearing to be "Ríos-Mercado".

Roger Z. Ríos-Mercado, PhD  
Associate Professor

Improving Commercial Territory Design Plans  
by GRASP with Path Relinking

Hugo Jair Escalante

Computational Sciences Department

National Institute of Astrophysics, Optics and Electronics (INAOE)

Tonantzintla, Puebla, Mexico

*hugojair@ccc.inaoep.mx*

Roger Z. Ríos-Mercado<sup>1</sup>

Graduate Program in Systems Engineering

Universidad Autónoma de Nuevo León (UANL)

San Nicolás de los Garza, NL, Mexico

*roger.rios@uanl.edu.mx*

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<sup>1</sup>Corresponding author

**Research Highlights**

- > A GRASP with path relinking method is proposed for a commercial districting problem.
- > GRASP-based construction phase enhances performance of existing procedures.
- > Static and dynamic path relinking strategies enhance algorithmic performance.
- > Empirical evidence indicates proposed procedure outperforms best existing heuristic.

Improving Commercial Territory Design Plans  
by GRASP with Path Relinking

April 2012

## Abstract

This paper presents an improved GRASP with path relinking for a commercial territory design problem. The problem of grouping basic units into larger geographic territories subject to dispersion, connectivity, and balance requirements is addressed. The problem is motivated by a real-world application from the bottled beverage distribution industry. For solving this particular territory design problem, an improved GRASP that incorporates a novel construction procedure where territories are formed simultaneously in two main stages using different criteria is proposed. The GRASP is further enhanced with two variants of forward-backward path relinking, namely static and dynamic. The proposed algorithm and its components have been extensively evaluated over a wide set of data instances. Experimental results reveal that the construction mechanism improves the corresponding procedure from previous work. In addition, empirical evidence indicate that the two path relinking strategies had a significant impact on solution quality when incorporated within a GRASP framework. Furthermore, it was also observed that the proposed heuristic outperformed the existing method in terms of solution quality. The ideas and components of the developed method can be further extended to other districting problems under balancing and connectivity constraints.

*Keywords:* Service industry; Districting; Metaheuristics; GRASP; Path relinking

# 1 Introduction

The territory design problem (TDP) may be viewed as the problem of grouping small geographic basic units (BUs) into larger geographic clusters, called territories, in a way that the territories are acceptable (or optimal) according to relevant planning criteria. Territory design or districting has a broad range of applications such as political districting, sales territory design, school districting, power districting, and public services, to name a few. The reader can find in the works of Kalesics et al. (2005) and Duque et al. (2007) state of the art surveys on models, algorithms, and applications to districting problems.

The problem addressed in this paper is a commercial territory design problem (CTDP) motivated by a real-world application from the bottled beverage distribution industry. The problem, introduced by Ríos-Mercado and Fernández (2009), considers finding a design of  $p$  territories with minimum dispersion subject to planning requirements such as exclusive BU-to-territory assignment, territory connectivity, and territory balancing with respect to three BU attributes: number of customers, product demand, and workload.

In this work, we present a GRASP with Path Relinking for the CTDP (GPR-CTDP) with several features that enhances the previous work of Ríos-Mercado and Fernández (2009). In our proposed GRASP we develop a procedure that builds exactly  $p$  territories at once simultaneously, that is, we start with  $p$  node seeds and start associating nodes to the seeds until all of them are assigned. By growing the territories simultaneously rather than one at a time as done previously, one expects that the violation of the balancing constraints be considerably lower. In addition, we develop two path relinking (PR) strategies, one dynamic and one static, motivated by the work of Resende et al. (2010), who successfully applied it to the max-min diversity problem. In our work, these PR strategies rely on finding a “path” between two different territory designs. To this end, an associated assignment subproblem for finding the best match between territory centers is solved. The solution to this problem provides a very nice way of generating the trajectory between two given designs. This idea is novel in any districting of territory design application to the best of our knowledge.

To assess its efficiency, the proposed GPR\_CTDP has been extensively evaluated over a wide set of data instances. We found that the proposed GPR\_CTDP compares favorably in performance with respect to previous work. More specifically, we found that the construction procedure improves the corresponding procedure from previous work. Hence growing territories simultaneously proved to be an effective mechanism for obtaining very competitive solutions. The two PR variants implemented in GPR\_CTDP allowed us to obtain better solutions than those obtained when using straight local search; although, the dynamic strategy resulted more helpful. When compared to the previous approach, it was also observed that the proposed method outperformed in solution quality the existing technique. The main algorithmic ideas incorporated in the developed algorithm can be extended so as to handle other districting problems with similar structure.

The paper is organized as follows. In Section 2 we describe the problem in detail and present a combinatorial optimization model. Section 3 gives an overview of relevant previous related work. Section 4 describes in detail the components of the proposed heuristic, and Section 5 presents the empirical evaluation of the method. We end the paper in Section 6, with some conclusions and final remarks.

## 2 Problem Description

Let  $G = (V, E)$  denote a graph where  $V$  is the set of city blocks or basic units (BUs), and  $E$  is the set of edges representing adjacency between blocks, that is,  $(i, j) \in E$  if and only if BUs  $i$  and  $j$  are adjacent blocks. Let  $d_{ij}$  denote the Euclidean distance between BUs  $i$  and  $j$ , with  $i, j \in V$ . For each BU  $i \in V$  there are three associated parameters. Let  $w_i^a$  be the value of activity  $a$  at node  $i$ , where  $a = 1$  (number of customers),  $a = 2$  (product demand), and  $a = 3$  (workload). The number of territories is given by the parameter  $p$ . A  $p$ -partition of  $V$  is denoted by  $X = (X_1, \dots, X_p)$ , where  $X_k \subset V$  is called a territory of  $V$ . Let  $w^a(X_k) = \sum_{i \in X_k} w_i^a$  denote the size of territory  $X_k$  with respect to activity  $a \in A = \{1, 2, 3\}$  and  $k \in K = \{1, \dots, p\}$ . The balancing planning requirements are modeled by introducing a user-specified tolerance parameter  $\tau^a$  that measure the allowable



relative deviation from the target average size  $\mu^a$ , given by  $\mu^a = w^a(V)/p$ , for each activity  $a \in A$ . Another planning requirement is that all of the nodes assigned to each territory are connected by a path contained totally within the territory. In other words, each of the territories  $X_k$  must induce a connected subgraph of  $G$ . Finally, we seek to maximize territory compactness or, equivalently, minimize territory dispersion, where dispersion is given by  $\max_{k=1,\dots,p} \max_{j \in X_k} \{d_{c(k),j}\}$ , where  $c(k)$  denotes the index of the center of territory  $X_k$ , and is determined by

$$c(k) = \arg \min_{j \in X_k} \left\{ \max_{i \in X_k} \{d_{ij}\} \right\}.$$

This is the same function used to measure dispersion in the  $p$ -Center Problem ( $p$ CP).

Let  $\Pi$  be the collection of all  $p$ -partitions of  $V$ . The combinatorial optimization model is given as follows.

Model (CTDP)

$$\min_{X \in \Pi} \quad f(X) = \max_{k \in K} \max_{i \in X_k} \{d_{c(k),i}\} \quad (1)$$

$$\text{subject to} \quad \frac{w^a(X_k)}{\mu^a} \in [1 - \tau^a, 1 + \tau^a] \quad k \in K, a \in A \quad (2)$$

$$G_k = G(V_k, E(V_k)) \text{ is connected} \quad k \in K \quad (3)$$

Objective (1) measures territory dispersion. Constraints (2) represent the territory balance with respect to each activity measure as it establishes that the size of each territory must lie within a range (measured by tolerance parameter  $\tau^a$ ) around its average size. Constraints (3) guarantee the connectivity of the territories, where  $G_k$  is the graph induced in  $G$  by the set of nodes  $X_k$ . Note that there is an exponential number of such constraints. An equivalent MILP formulation is given in Ríos-Mercado and Fernández (2009).

The model can be viewed as partitioning  $G$  (the contiguity graph representing the BUs) into  $p$  connected components (contiguous districts) under the additional side constraints on balancing product demand, number of customers, and workload of each territory, and minimizing a dispersion measure of the BUs in a territory. The basic contiguity graph model for the representation of a territory divided into elementary units has been adopted

in political districting (Ricca and Simeone 2008). This CTDP is NP-hard (Ríos-Mercado and Fernández 2009).

### 3 Related Work

Territory design or districting has a broad range of applications such as political districting (Browdy 1990; Forman and Yue 2003; Bozkaya et al. 2003; Mehrotra et al. 1998; Ricca and Simeone 2008), sales territory design (Drexler and Haase 1999; Zoltners and Sinha 1983; Zoltners and Sinha 2005), school districting (Caro et al. 2004), power districting (Bergey et al. 2003), and public services (Blais et al. 2003; D’Amico et al. 2002; Muyldermans et al. 2002), to name a few. The reader can find in the works of Kalcsics et al. (2005) and Duque et al. (2007) state of the art surveys on models, algorithms, and applications to districting problems. Zoltners and Sinha (2005) present a survey focusing on sales districting.

Here we discuss the related work on commercial territory design which is mostly related to our work. Ríos-Mercado and Fernández (2009) introduced the commercial TDP by incorporating a territory compactness criterion and a fixed number of territories  $p$ . They seek to maximize this compactness criterion subject to planning requirements such as exclusive BU-to-territory assignment, territory connectivity, and territory balancing with respect to three BU attributes: number of customers, product demand, and workload. In their work, the authors consider as a minimization function a dispersion function based on the objective function of the well-known  $p$ -Center Problem. After establishing the NP-completeness of the problem, the authors propose a Reactive GRASP for obtaining high-quality solutions to this problem. The core of their GRASP is a three-phase iterative procedure composed by a construction phase, an adjustment phase, and a local search phase. In the construction phase a solution with  $q$  territories, where  $q$  is usually larger than  $p$ , satisfying the connectivity constraints is built. Then an adjustment phase based on a pairwise merging mechanism is applied to obtain a solution with  $p$  territories. Afterwards, a local search phase attempting both to eliminate the infeasibility with respect to the balancing requirements and to improve the dispersion objective function is applied. One interesting observation is that the

construction and adjustment phases produce solutions with very high degree of infeasibility. This is very nicely repaired by the local search, at a very high computational cost though. The reason for this is that attempting to merge two territories into one in the adjustment phase may result in a high violation of the upper bound of the balancing constraints.

Salazar-Aguilar et al. (2011) present an exact optimization framework for tackling relatively small instances of several CDTP models. They studied two linear models that differ in the way they measure dispersion, one model uses a dispersion function based on the objective of the  $p$ -Median Problem (MPTDP) and the other is based on the  $p$ -Center Problem (CPTDP). They can successfully solve instances of up to 100 BUs for the CPTDP and up to 150 BUs for the MPTDP. This concludes that center-based dispersion measures yield more difficult models as they have weaker LP relaxations than the median-based models.

One of the most popular methods for addressing districting problems is the location-allocation technique (Kalcsics et al. 2005). However, this technique is not applicable to our problem mainly because the nature of the dispersion objective function is different. As it has been show, the location-allocation method seems to work well when a  $p$ -Median Problem-based objective function is used. However; in our problem we deal with a  $p$ -Center Problem-based objective function. In addition, our problem has multiple balancing constraints and connectivity constraints, which cannot be directly handled by location-allocation schemes.

In this work, we address the CTDP model as presented by Ríos-Mercado and Fernández (2009) and present an improved GRASP with Path Relinking (GPR-CTDP) with several features that enhances the previous work obtaining designs of considerably better quality. The details of the proposed procedure are discussed in Section 4.

## 4 Proposed Heuristic

This section introduces the proposed GRASP heuristic with path relinking for the commercial territory design problem (GPR-CTDP). GRASP is a well known meta-heuristic based on greedy search and random construction mechanisms (Feo and Resende 1995)

that has been successfully used for many combinatorial optimization problems, including CTDP (Ríos-Mercado and Fernández 2009). We propose a GRASP improved with path relinking (PR) that compares favorably in performance with respect to previous work. The improvements comprise a new construction procedure and a very effective PR mechanism. The construction procedure improves considerably the corresponding procedure from previous work, while the PR formulation allows us to obtain better solutions than those obtained when using straight local search, see Section 5. The rest of this section describes in detail the components of the GPR\_CTDP approach, which receives as input an instance of the CTDP and a set of parameters as described below.

## 4.1 GRASP

A GRASP is an iterative process in which each major iteration consists of two phases: construction and local search (Feo and Resende 1995). The construction phase attempts to build a feasible solution and the local search phase attempts to improve it. This process is repeated for a fixed number of iterations and the best overall solution is returned as the result. GRASP incorporates greedy search and randomization mechanisms that allow it to obtain high quality solutions to combinatorial problems in acceptable times. Despite the simplicity of this multi-start heuristic it has proved to be very effective in a wide range of problems and applications (see (Resende and Ribeiro 2010)). Previous work on GRASP for the CTDP is presented in Section 3. In this paper we propose procedure GPR\_CTDP, which is in essence a GRASP augmented with PR mechanisms, accordingly, in this section we describe the particular construction and local search procedures of the GRASP and the next subsection presents the PR strategies.

### Construction phase

At a given iteration, the construction phase consists of building  $p$  territories,  $X_1, \dots, X_p$ , simultaneously in such a way that connectivity is always satisfied while infeasibility in terms of dispersion and balance is allowed to some extent. Each territory  $X_k$  is formed by a subset of BUs or nodes such that  $\cup_{k=1, \dots, p} X_k = V$  and  $X_k \cap X_l = \emptyset$ , for all  $k \neq l$ .

Under the proposed procedure each territory  $X_k$  is associated to a center,  $c(k)$ . This is not a requirement of the problem but a feature of the proposed formulation that was adopted for convenience when measuring dispersion of territories.

---

**Procedure 1** grasp\_construction(  $\delta, L, \alpha$  )

---

**Input:**  $\delta$ : fraction of nodes assigned by the distance criteria;  
 $L$ : interval for updating centers;  
 $\alpha$ : RCL quality parameter;  
**Output:**  $X$ : A  $p$ -partition of  $V$ ;  
 $(c(1), \dots, c(p)) \leftarrow \mathbf{max\_disp}(p)$ ; {Compute  $p$  initial centers}  
 $i \leftarrow 0$ ;  $\bar{V} \leftarrow V$ ;  
**while** (  $n - |\bar{V}| \leq \delta n$  ) **do**  
    **for all** (  $k \in \{1, \dots, p\}$  ) **do**  
         $N_q(X_k) \leftarrow q$  nearest (unassigned) neighbors of  $X_k$ ;  
         $X_k \leftarrow X_k \cup N_q(X_k)$ ;  $\bar{V} \leftarrow \bar{V} \setminus N_q(X_k)$ ;  
    **end for**  
     $i \leftarrow i + 1$ ;  
    **if** (  $i \bmod L = 0$  ) **then**  
         $c(k) \leftarrow \min(\max d_{v,w}), \forall v, w \in X_k, k = 1, \dots, p$ ; {Update centers}  
    **end if**  
**end while**  
 $open(k) \leftarrow \text{TRUE}, k = 1, \dots, p$ ;  
**while** (  $|\bar{V}| > 0$  and  $\exists k$  such that  $open(k) == \text{TRUE}$  ) **do**  
    **for all** (  $k = 1, \dots, p$  ) **do**  
        **if** (  $open(k) = \text{TRUE}$  ) **then**  
            Compute  $\phi_k(v)$  in Eq. (4),  $\forall v \in N(X_k)$ ;  
             $\Phi_{\min} \leftarrow \min\{\phi_k(v)\}$ ;  $\Phi_{\max} \leftarrow \max\{\phi_k(v)\}$ ;  
             $\text{RCL} \leftarrow \{h \in N(X_k) : \phi_k(h) \leq \Phi_{\min} + \alpha(\Phi_{\max} - \Phi_{\min})\}$ ;  
            Choose  $v \in \text{RCL}$  randomly;  $X_k \leftarrow X_k \cup \{v\}$ ;  $\bar{V} \leftarrow \bar{V} \setminus \{v\}$ ;  
            **if** (  $N(X_k) = \emptyset$  or  $w^a(X_k) > (1 + \tau^a)$  for any  $a$  ) **then**  
                 $open(k) \leftarrow \text{FALSE}$ ; {Close this territory}  
            **end if**  
        **end if**  
    **end for**  
**end while**  
**if** (  $|\bar{V}| > 0$  ) **then**  
    **for all** (  $v \in \bar{V}$  ) **do**  
         $X_v \leftarrow$  Nearest territory to node  $v$ ;  
         $X_v \leftarrow X_v \cup \{v\}$ ;  $\bar{V} \leftarrow \bar{V} \setminus \{v\}$ ;  
    **end for**  
**end if**  
**return**  $X = \{X_1, \dots, X_p\}$ ;

---

Procedure 1 presents the construction phase of the proposed GPR\_CTDTP.  $\bar{V}$  denotes the set of nodes that have not been assigned to any territory and  $n = |V|$  the number of BUs. The process starts by selecting  $p$  centers,  $c(1), \dots, c(p)$ , which are the first nodes assigned to each territory; that is,  $c(k) \in X_k, k \in \{1, \dots, p\}$ . Territories are then built iteratively in two main stages followed by a postprocessing stage. In the first stage  $q$  BUs are iteratively assigned to each territory  $X_k$ . For each territory  $X_k$ , we iteratively assign

the  $q$  (unassigned) nearest neighboring nodes of that territory,  $v \in N_q(X_k)$ . The BUs in  $N_q(X_k)$  that are assigned to  $X_k$  must be connected by an edge to a BU already assigned to  $X_k$ . The latter process is iterated until a fraction ( $\delta$ ) of the total of BUs have been assigned to one of the  $p$  territories, where the centers  $c(1), \dots, c(p)$  are updated every  $L$  iterations.

Figure 1 shows the BUs assigned after stage one of the construction phase for an instance of the CTDP considered for experimentation. From this stage the  $p$  territories have been simultaneously built by using a neighborhood criteria completely ignoring the balance constraints. The rationale behind this is that nodes that belong to the same territory must be close to each other, hence a portion of nodes can be assigned with a closeness criterion. The remaining nodes will lie at boundaries among territories, therefore, balance and dispersion information is taken into account for assigning those nodes.

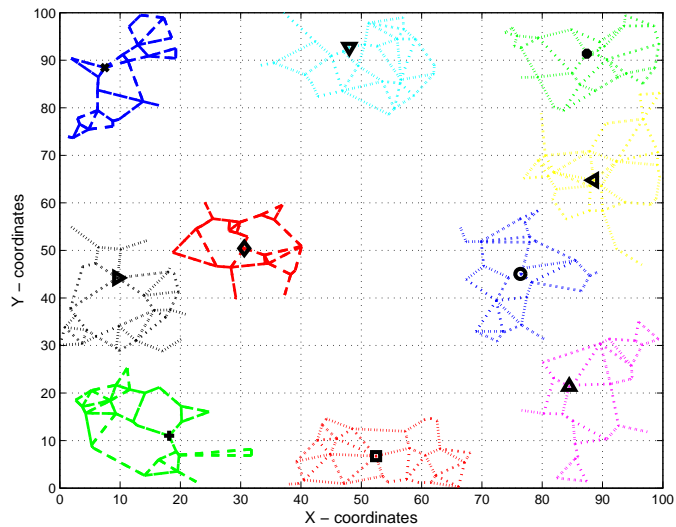


Figure 1: First stage of the proposed construction procedure for an instance of the CTDP.

A crucial aspect of stage one is that of selecting seed centers. Clearly, randomness must be considered for this process as we want to generate fairly different centers at each iteration of the GPR\_CTDP approach. To this end, we view the problem of choosing an appropriate set of  $p$  initials seeds as a  $p$ -Dispersion Problem (Erkut et al. 1994), which is a combinatorial optimization problem that places  $p$  points in the plane as far away of each other as possible by using an appropriate measure for maximizing dispersion. In our procedure, we used an approach that selects centers randomly with a maximum dispersion criteria. The particular

strategy starts with a randomly selected node as the center for the first territory and the rest of centers are obtained by using a greedy heuristic for the  $p$ -dispersion problem (Erkut et al. 1994).

The second stage of the construction phase consists of assigning the remaining  $n - \delta n$  nodes that were not assigned in stage one. For this stage BUs are assigned to territories using a greedy randomized adaptive procedure that takes into account both balance and dispersion constraints. For each territory  $X_k$ , the cost of assigning every neighboring node  $v \in N(X_k)$  to  $X_k$  is evaluated according to Equation (4). Then a restricted candidate list (RCL) is formed, from which a single BU is randomly selected and assigned to the current territory  $X_k$ . This RCL is restricted by a quality parameter  $\alpha$ , that is, RCL is formed by those BUs whose greedy function evaluation falls within  $\alpha$  percent from the best evaluation. Equation (4) determines the cost incurred when assigning node  $v$  to a territory  $X_k$ . This cost is determined by a linear combination of the weights assigned to nodes in territory  $X_k \cup \{v\}$ , as determined by the term  $G_k(v)$ , and the dispersion of those nodes, as estimated by the term  $F_k(v)$ , with  $G_k(v)$  and  $F_k(v)$  defined in Equations (5) and (6), respectively

$$\phi_k(v) = \lambda F_k(v) + (1 - \lambda)G_k(v), \quad (4)$$

$$G_k(v) = \sum_{a \in A} g_k^a(v), \quad (5)$$

$$F_k(v) = \left( \frac{1}{d_{\max}} \right) f(X_k \cup \{v\}) = \left( \frac{1}{d_{\max}} \right) \max \left\{ f(X_k), \max_{i \in X_k} d_{c(k),i} \right\}, \quad (6)$$

where  $f(X_k) = \max_{j \in X_k} d_{c(k),j}$  is the dispersion measure (as dictated by the objective function) and  $g_k^a(v) = \frac{1}{\mu^a} \max\{w^a(X_k \cup \{v\}) - (1 + \tau^a)\mu^a, 0\}$  accounts for the sum of relative infeasibilities for the balancing constraints. Here  $d_{\max} = \max_{i,j \in V} \{d_{ij}\}$ , the maximum distance between any pair of nodes, is used for normalizing the objective function. One should note that  $g_k^a(v)$  represents the infeasibility with respect to the upper bound of the balance constraint for activity  $a$ . Both factors dispersion and balancing are weighted by a parameter  $\lambda$  in expression (4). The process is repeated for every territory  $k$ . If a territory exceeds the expected average weight for a territory it is considered *closed* (i.e.,  $open(j) = false$ ) and no further node can be assigned to it. The latter process iterates until either

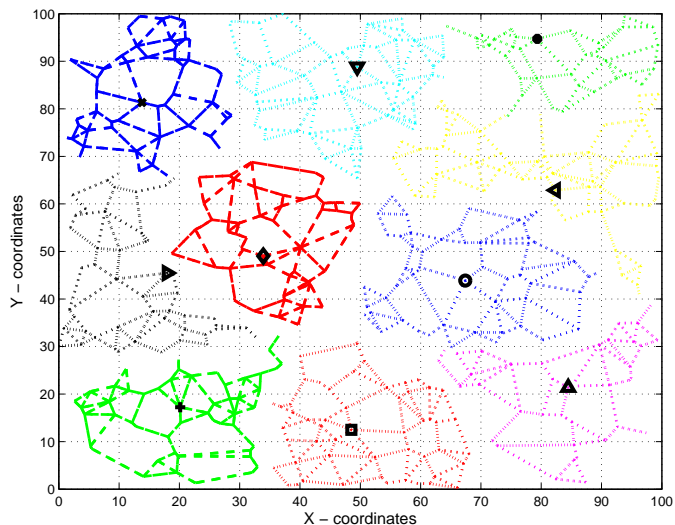


Figure 2: Second stage of the proposed construction procedure for an instance of the CTDTP.

every node has been assigned to a territory or every territory is considered closed. Since stage two of this construction phase does not guarantee that all nodes will be assigned to a territory, a third stage is applied in which each unassigned node gets assigned to its nearest territory. Figure 2 shows the distribution of BUs for an instance of the CTDTP after stage two of the construction procedure.

### Local search

After a solution is build a postprocessing phase consisting of local search is performed. The goal in this phase is to improve the objective function value and recovering feasibility (if violated) in the constructed solution,  $X$ . In this local search, a merit function that weights both the infeasibility with respect to balancing constraints and the objective function value is used. This function is indeed similar to the greedy function used in the construction phase with the exception that now the sum of relative infeasibilities take into consideration lower and upper bound violation of the balancing constraints. Specifically, the merit function for a given territory design  $X = \{X_1, \dots, X_p\}$  is given by

$$\psi(X) = \lambda F(X) + (1 - \lambda)G(X) \quad (7)$$



where

$$F(X) = \left( \frac{1}{d_{\max}} \right) \max_{k=1, \dots, p} \max_{j \in X_k} \{d_{c(k),j}\}, \quad (8)$$

and

$$G(X) = \sum_{k=1}^p \sum_{a \in A} g^a(X_k), \quad (9)$$

with  $g^a(X_k) = \frac{1}{\mu^a} \max\{w^a(X_k) - (1 + \tau^a)\mu^a, (1 - \tau^a)\mu^a - w^a(X_k), 0\}$  being the sum of the relative infeasibilities of the balancing constraints. The quality of solutions is then determined by Expression (7), we now describe the mechanism for exploring solutions around the constructed territory design. Let  $t(i)$  denote the territory node  $i$  belongs to,  $i = 1, \dots, n$ . A move  $move(i, j)$  is defined as moving a node  $i$  from its current territory to a territory  $t(j)$ , where  $t(j) \neq t(i)$ . Only moves  $move(i, j)$  where  $(i, j) \in E$  and  $t(i) \neq t(j)$  are allowed. Thus,  $move(i, j)$  transforms a solution  $X = (X_1, \dots, X_{t(i)}, \dots, X_{t(j)}, \dots, X_p)$  into  $X^T = (X_1, \dots, X_{t(i)} \setminus \{i\}, \dots, X_{t(j)} \cup \{i\}, \dots, X_p)$ . If connectivity must be kept, only moves where  $X_{t(i)} \setminus \{i\}$  remains connected are allowed. Note that in general  $move(i, j)$  is asymmetric.

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### Procedure 2 local\_search( $X$ )

---

**Input:**  $X$ : A solution to the CTDP;

**Output:**  $X$ : Improved solution to the CTDP;

```

nmoves  $\leftarrow$  0;   local_optima  $\leftarrow$  FALSE;
k  $\leftarrow$  1; {starting territory}
while ( nmoves  $\leq$  limit_evals AND  $\neg$ local_optima ) do
  improvement  $\leftarrow$  FALSE;
  while (  $|N(X_k)| > 0$  and  $\neg$ improvement ) do
    move(i, j)  $\leftarrow$  Choose valid move from  $N(X_k)$ ;
     $N(X_k) \leftarrow N(X_k) \setminus \{(i, j)\}$ ;
    Evaluate  $\psi(X^T)$  using Expression (7);
    if (  $\psi(X^T) < \psi(X)$  ) then
       $X \leftarrow X^T$ ; {perform move}
      nmoves  $\leftarrow$  nmoves + 1;
      improvement  $\leftarrow$  TRUE;
      kend  $\leftarrow$  k;
      k  $\leftarrow$  (k + 1) mod p;
    end if
  end while
  if (  $\neg$ improvement ) then
    k  $\leftarrow$  (k + 1) mod p;
  end if
  if ( k = kend ) then
    local_optima  $\leftarrow$  TRUE;
  end if
end while
return  $X$ 

```

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The basic idea of the local search is to start the search with a given territory, say territory  $k$ , and then consider first the moves emanating from territory  $k$ , that is, if we let  $N(X_k)$  denote the feasible moves  $move(i, j)$  with  $t(i) = k$  evaluate first all the moves in  $N(X_k)$ , and take the best that improves the current solution, if any. If none found, proceed with territory  $(k + 1) \bmod p$ . As soon as a better move is found, perform the move, and restart the search from this new solution  $X^T$  but setting  $k + 1$  as the starting territory, where  $k$  was the last territory examined, that is, in a new move the starting territory is  $k + 1$  and the final territory to be examined is  $k$ . By using this cyclic strategy for starting territory we avoid performing many unnecessary move evaluations. A move is performed using a different territory each time until no improvements can be found. In practice an additional stopping criterion: the maximum number of allowed evaluations of the fitness function (*limit\_evals*), is added to avoid performing an extensive search for long periods of time. Therefore, the postprocessing step stops when either a local optima is found or the number of moves exceeds *limit\_evals*. The postprocessing phase is described in Procedure 2.

## 4.2 Path relinking

Path Relinking (PR) was originally proposed by Glover and colleagues as a way of incorporating intensification and diversification strategies in tabu search (Glover 1996). PR consists of exploring the path of intermediate solutions between two selected solutions called starting ( $X^S$ ) and target ( $X^T$ ) with the hypothesis that some of the intermediate solutions can be either better than  $X^S$  and  $X^T$  (intensification) or comparable but different enough from  $X^S$  and  $X^T$  (diversification). Intermediate solutions are generated by performing moves from the starting solution in such a way that these moves introduce attributes that are present in the target solution. Successful applications of PR in the context of Tabu and Scatter Search are reported in Resende et al. (2010).

Despite the fact that PR was originally proposed for Tabu and Scatter search, it has been successfully used with GRASP as well (Resende and Ribeiro 2010; Resende et al. 2010). In the context of GRASP, PR can be considered as a way of introducing memory into the search process. To the best of our knowledge PR has not been used in the context

of territory design, although it has been recently applied to the related problem of capacitated clustering (Deng and Bard 2011). Whereas both problems are related, the proposed formulations differ significantly. For example, Deng and Bard did not consider centers in their approach and they proposed a single PR variant (at a cluster-level basis). Deng and Bard report experiments with less than 90 nodes and 5 clusters, while in Section 5 we report instances of up to 500 nodes and 10 territories.

Different PR variants have been proposed so far each having benefits and limitations in terms of efficiency and efficacy. In this work we consider two variants of forward-backward PR, namely static and dynamic, that have proven very effective in related problems (Resende et al. 2010). For excellent surveys on applications of GRASP with PR we refer the reader to the work of Resende and Ribeiro (2010).

The so called, forward-backward PR strategies explore the paths between  $X^S$  and  $X^T$  in two different ways (i.e., from  $X^S$  to  $X^T$  and viceversa) (Resende and Ribeiro 2010). The main benefit of these strategies is that more and different solutions can be generated, although it has been found that there is little gain over one-way strategies (Ribeiro et al. 2002). This can be due to the greediness of usual PR methods, which evaluate every possible solution that can be generated by making a move from a initial solution and choose the move that results in the best intermediate solution (Ribeiro et al. 2002; Resende et al. 2010). Thus, these methods explore a large number of solutions and, therefore, forward-backward PR does not help to improve the quality of final solutions. In this work we select moves in such a way that a single move is evaluated for generating intermediate solutions. This form of PR is more efficient at the expense of scarifying the benefit of greedy strategies. Nevertheless, we believe that in the considered setting the use of a forward-backward PR strategy is advantageous.

Besides the direction of the search, there are other aspects that make PR strategies different (Resende and Ribeiro 2010; Resende et al. 2010). For example, greedy-randomized PR methods form a RCL with candidate moves and select a move randomly as in GRASP (Faria et al. 2005). Truncated PR techniques explore partially the trajectory between  $X^S$  and  $X^T$ . Evolutionary PR consists of evolving a reference set of solutions in a similar way

as the reference set is evolved in scatter search (Resende and Werneck 2004). In this work we developed static and dynamic PR strategies that resulted very effective for the CTDP. Both strategies have been successfully used in other combinatorial optimization problems (Resende et al. 2010). The rest of this section describes the PR strategies incorporated in GPR\_CTDP.

Recall each solution of the CTDP is an assignment of every node  $i \in V$  to one of  $p$  territories  $X_1, \dots, X_p$ . Let  $t(X, i) \in \{1, \dots, p\}$  denote the index of the territory to which node  $i$  is assigned according to solution  $X$ . Given two particular solutions  $X^S$  and  $X^T$ , PR aims at generating intermediate solutions or  $p$ -partitions in the path starting at  $X^S$  and finishing at  $X^T$ . In GPR\_CTDP intermediate solutions are created by changing  $t(X^S, i)$ , the territory to which node  $i$  is assigned in solution  $X^S$  into the corresponding territory  $t(X^T, i)$ . Because both  $X^S$  and  $X^T$  solutions are created independently, and the territory ordering may be arbitrary, it is not clear what territory in  $X^S$  corresponds to what territory in  $X^T$ . Hence, a correspondence between territories must be obtained before starting the search process. The problem of finding the best match between territories can be set as an Assignment Problem (AP) by considering the territory centers only. Let  $C(X)$  the set of  $p$  node centers corresponding to solution  $X$ . Then a complete bipartite graph is formed with sets  $C(X^S)$  and  $C(X^T)$ , where the cost between node  $i \in C(X^S)$  and  $j \in C(X^T)$  is given by  $d_{ij}$ . The AP can be solved in polynomial time. We use one of the most recent implementations of the Hungarian algorithm (Burkard et al. 2009). A solution to the AP represents a minimum cost assignment between territory centers, and therefore a match between territories. Let  $M$  be the solution to AP given by  $M = \{(i_1, j_1), \dots, (i_p, j_p)\}$ . The idea of the PR is then to “transform” each territory  $X_{t(i_k)}$  to territory  $X_{t(j_k)}$  for each  $(i_k, j_k) \in M$ . The rationale for this matching stems from the fact that it is expected that relatively close territories (from different designs) will have many BUs in common. This scheme is illustrated in Figure 3.

Once that correspondence between territories has been established it is possible to perform moves from one solution  $X^S$  to another  $X^T$ . As a consequence, in order to arrive at solution  $X^T$  starting from  $X^S$ , every node in  $X^S$  such that  $t(X^S, i) \neq t(X^T, i)$  must be

moved to its associated territory in  $X^T$ . We define a PR move,  $move_{PR}(X^S, X^T, i)$ , as a function that moves or reassigns a node  $i$  from territory  $t(X^S, i)$  to territory  $t(X^T, i)$ . The move is valid as long as  $t(X^S, i) \neq t(X^T, i)$  and the resulting  $p$ -partition remains connected, that is, if and only if  $X_{t(X^T, i)} \cup \{i\}$  is connected and  $X_{t(X^S, i)} \setminus \{i\}$  remains connected. One should note that moves are always made between boundary nodes as it is not possible to exchange a non-boundary node from one territory to another territory in a single move because loss of connectivity.

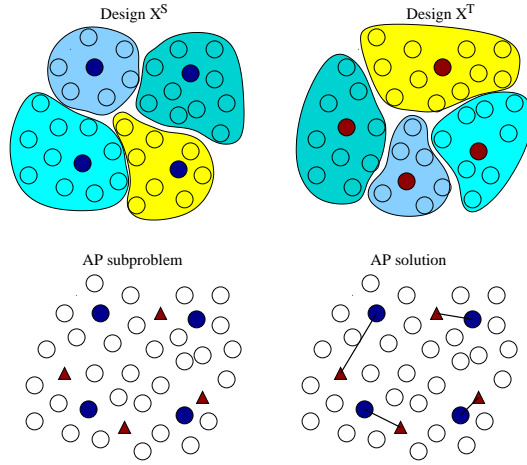


Figure 3: Illustration of how to set up a search trajectory from two given designs (top) by solving an associated Assignment Problem (bottom).

Intermediate solutions between  $X^S$  and  $X^T$  are generated by making moves from  $X^S$  to  $X^T$  and updating the solution  $X^S$  accordingly. Clearly, the order in which nodes  $i$  are selected may give rise to different trajectories between  $X^S$  and  $X^T$ . In this work we chose nodes  $i$  in lexicographical order, we also tried a random node selection approach although no difference in performance was obtained. After an intermediate solution is created it is evaluated using Formula (8). The generation-evaluating process is repeated for every node with  $t(X^S, i) \neq t(X^T, i)$  and the process stops when  $t(X^S, i) = t(X^T, i)$  for all  $i \in V$ . Thus, the PR procedure receives as input a pair of solutions  $X^S$  and  $X^T$ , generates and evaluates all of the intermediate solutions from  $X^S$  to  $X^T$  and the best intermediate solution  $X^R$  is returned as output. In the following we denote with  $PR(X^S, X^T)$  the application of PR starting at solution  $X^S$  and finishing at solution  $X^T$ .

Procedures 3 and 4 present the static and dynamic variants of PR implemented in GPR-CTDP, respectively. Both static and dynamic variants maintain a set of  $b$  elite solutions  $B = \{B_1, \dots, B_b\}$ .  $B$  is initialized by running the construction and local search procedures for  $b$  times. Solutions in  $B$  are always kept sorted in ascending order of their objective function value estimated with Equation (8).

---

**Procedure 3** grasp\_pr\_static(  $i_{\max}$  )

---

**Input:**  $i_{\max}$ : number of global iterations;  
**Output:**  $X^{best}$ : A  $p$ -partition of  $V$ ;

```

for all (  $i \in \{1, \dots, b\}$  ) do
   $X \leftarrow$  grasp_construction();
   $B_i \leftarrow$  local_search(  $X$  );
end for
Sort  $B$  from best to worst;
for all (  $iter = 1, \dots, i_{\max}$  ) do
   $X^S \leftarrow$  grasp_construction();
   $X^S \leftarrow$  local_search(  $X^S$  );
  if (  $(\psi(X^S) < \psi(B_1))$  or  $(\psi(X^S) < \psi(B_b)$  and  $d_{\mu}^{sol}(X^S, B) > \theta)$  ) then
     $E_j \leftarrow$  closest solution to  $X^S$  in  $B$  with  $\psi(X^S) < \psi(B_j)$ ;
     $E_j \leftarrow X^S$ ;
    Update  $B$ ;
  end if
end for
 $X^{best} \leftarrow B_1$ ;
for all (  $i \in \{1, \dots, b-1\}$  ) do
  for all (  $j \in \{i+1, \dots, b\}$  ) do
    Apply  $PR(B_i, B_j)$  and  $PR(B_j, B_i)$  and let  $X^S \leftarrow$  best solution found;
     $X^S \leftarrow$  local_search(  $X^S$  );
    if (  $\psi(X^S) < \psi(X^{best})$  ) then
       $X^{best} \leftarrow X^S$ ;
    end if
  end for
end for
return  $X^{best}$ ;
```

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#### 4.2.1 Static GPR-CTDP

In the static variant, PR is performed at the end of  $i_{\max}$  iterations of a typical GRASP. In each iteration of the GRASP a solution is constructed and improved with local search,  $X^S$ . This solution is compared with the solutions in  $B$ . If  $X^S$  is better than the best solution in  $B$  (i.e.,  $B_1$ ) or if  $X^S$  is better than the worst solution in  $B$  (i.e.,  $B_b$ ) and is at a distance larger than a given threshold  $\theta$  from solutions in  $B$ , then the most similar solution to  $X^S$  in  $B$  is replaced by  $X^S$ . Solutions in  $B$  are then sorted from best to worst. After  $i_{\max}$  iterations the static PR starts. Every path between solutions in  $B$  is

evaluated and the best solution is returned. The distance between  $X^S$  and solutions in  $B$  is estimated as  $d_{\mu}^{sol}(X^S, B) = \frac{1}{b} \sum_{i=1}^b g(X^S, B_i)$ , where  $g(X^S, B_i)$  is the fraction of nodes in  $X^S$  and  $B_i$  that are assigned to different territories; that is,  $d_{\mu}^{sol}(X^S, B)$  is the average number of nodes assigned to different territories in  $X^S$  and  $B_i$ . Alternative measures of similarity/distance between territory designs have been described before, see for example the work by Tavares-Pereira et al. (2009). However, such measures do not take advantage of the information we have available when solving the AP. That is, those measures do not know the correspondence between territories beforehand. Besides, distance measures described in Tavares-Pereira et al. (2009) are defined in terms of a single attribute and it is not clear how to extend the similarity measure to incorporate information of more than one attribute (e.g., the three activities considered in this work). For that reasons we adopted a simple, yet very informative, measure for computing the distance between territory designs. The pseudocode of the static variant of PR is shown in Procedure 3.  $\theta \in [0, 1]$  is a scalar that is set empirically.

#### 4.2.2 Dynamic GPR\_CTDTP

The dynamic PR variant differs from the static one in that in each iteration of the GRASP the solution  $X^S$  is compared to a randomly selected solution from  $B$ , say  $B'$ . The intermediate solutions between  $X^S$  and  $B'$  are evaluated, and the best solution found in the path is denoted  $X^R$ . Then if  $X^R$  is better than  $B_1$  or if  $X^R$  is better than  $B_b$  and it is at a distance of at most  $\theta$  from the solutions in  $B$ , then the closest solution in  $B$  to  $X^R$  is replaced with  $X^R$ . Then solutions in  $B$  are sorted from best to worst. After  $i_{\max}$  iterations the best solution, namely  $B_1$ , is returned. The pseudocode is shown in Procedure 4.

A number of parameters are associated with GPR\_CTDTP in both variants, namely  $\delta$  the fraction of nodes assigned with a distance criterion,  $k$  the number of neighbors that are considered for building a territory,  $\lambda$  the tradeoff parameter of the objective function,  $\alpha$  the GRASP quality parameter for the RCL, *limit\_evals* the maximum number of evaluations for the local search,  $b$  the number of solutions in the elite set  $B$  and  $\theta$  the distance threshold in PR. In this work we have fixed all of these parameters based on preliminary experimentation.

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**Procedure 4** `grasp_pr_dynamic`(  $i_{\max}$  )

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**Input:**  $i_{\max}$  : number of global iterations;**Output:**  $X^{best}$ ; A  $p$ -partition of  $V$ ;**for all** (  $i = \{1, \dots, b\}$  ) **do** $X^S \leftarrow$  `grasp_construction`(); $B_i \leftarrow$  `local_search`(  $X^S$  );**end for**Sort  $B$  in ascending order;**for all** (  $iter = 1, \dots, i_{\max}$  ) **do** $X^S \leftarrow$  `grasp_construction`(); $X^S \leftarrow$  `local_search`(  $X^S$  );Randomly select  $B'$  from  $B$ ;Apply  $PR(X^S, B')$  and  $PR(B', X^S)$  and let  $X^R \leftarrow$  best solution found;**if** (  $(\psi(X^R) < \psi(B_1))$  or  $(\psi(X^R) < \psi(B_b)$  and  $d_{\mu}^{sol}(X^R, B) > \theta)$  ) **then** $B_j \leftarrow$  closest solution to  $X^R$  in  $B$  with  $\psi(X^R) < \psi(B_j)$ ; $B_j \leftarrow X^R$ ;Update  $B$ ;**end if****end for****return**  $X^{best} \leftarrow B_1$ ;

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The next section reports experimental results with the proposed GPR\_CTDP.

## 5 Computational experiments

This section reports experimental results obtained with GPR\_CTDP. The proposed method was implemented in Matlab. The code and data sets are publicly available for research purposes from the authors upon request. All of the experiments were run in a 64-bit iMac<sup>®</sup> computer with a CoreDuo processor at 3.06Ghz and 4 GB in RAM, with Mac OS X 10.6.7 operating system.

### 5.1 Experimental setting

For the experiments we used the data base from Ríos-Mercado and Fernández (2009). These are randomly generated instances based on real-world data. Data sets DS and DT are considered for experimentation. The former generate the BU weights from a uniform distribution and the latter uses a triangular distribution. Data set DT more closely resembles real-world instances. These data sets are fully described in Ríos-Mercado and Fernández (2009).

For all of the instances in both DS and DT data sets we use a tolerance level  $\tau^a = 0.05$ ,  $a \in A$ . Recall that  $\tau^a$  measures the allowable relative deviation from the target average size



$\mu^a$  for activity  $a$ . Hence, a value of  $\tau^a = 0.05$  implies that instances are tightly constrained in all activities and therefore the problem is more difficult to solve than instances that use a larger value of  $\tau^a$ . In previous work (Ríos-Mercado and Fernández 2009), experiments have been reported with other values for  $\tau^a \in [0.05, 0.30]$ . Here we focus on the most difficult instances.

Both DS and DT data sets have been used in previous work (Ríos-Mercado and Fernández 2009), hence the use of these data allows us to directly compare the performance of GPR\_CTDTP to the Reactive GRASP of Ríos-Mercado and Fernández (2009) (referred to as RF heuristic), which is the best method developed for this problem to the best of our knowledge. For each of DS and DT data sets, the 20 different instances of size  $n = 500$  and  $p = 10$  were used for comparison. Throughout the evaluation, the GRASP is run with  $i_{\max} = 500$ . This number of iterations is half the number of GRASP iterations considered in the RF heuristic. Based on preliminary experimentation for fine-tuning the algorithmic parameters for GPR\_CTDTP, we will use the values reported in Table 1. Showing the fine-tuning of these parameters is out of the scope of this paper.

Table 1: Summary of values used for the algorithmic parameters of GPR\_CTDTP.

Parameter	Value	Description
$\delta$	0.5	Fraction of nodes assigned with a distance criterion.
$k$	3	Number of neighbors that are considered for growing a territory.
$\lambda$	0.7	Weight parameter in the meritfunction.
$\alpha$	0.3	RCL quality parameter.
<i>limit_evals</i>	1,000	The maximum number of fitness function evaluations in the local search.
$b$	20	The number of solutions in the elite set $E$ .
$\theta$	0.6	The distance threshold in PR.
$i_{\max}$	500	Number of global iterations for GPR_CTDTP.

In the following sections we report the obtained experimental results. We have divided experimental results in three sections that aim at assessing different aspects of the GPR\_CTDTP.

## 5.2 Assessing the construction and local search procedures within a GRASP framework

This section describes results of experiments designed to evaluate the effect of the proposed construction idea when compared to the existing approach. To this end we apply the new

construction phase within a GRASP framework, that is, no path relinking phase is applied in this experiment. First, we apply the GRASP with construction phase only and then we apply the complete GRASP with both construction and local search phases. For each of these, we tested the two different data sets. Figures 4 and 5 show the performance of the construction and local search procedures for DT and DS data sets, respectively. In each figure we plot the values of the objective,  $F(S)$ , and infeasibility,  $G(S)$ , for each instance and for each mechanism. As expected, from these figures we can see that local search improves significantly the construction procedure in terms of both  $F(S)$  and  $G(S)$ . For both data sets, local search (triangle marker) obtains feasible solutions (i.e.,  $G(S) = 0$ ) for most of the instances starting from the infeasible solutions generated by the construction mechanism (diamond marker). Besides, there are significant improvements in terms of  $F(S)$  for the DT data set, see Figure 4. Although, for the DS data set local search obtained some solutions that were worse than those obtained in the construction phase in terms of  $F(S)$ , see Figure 5. Thus, for the DS data set local search improves initial solutions in terms of balance infeasibility at the expense of generating solutions with larger values of dispersion.

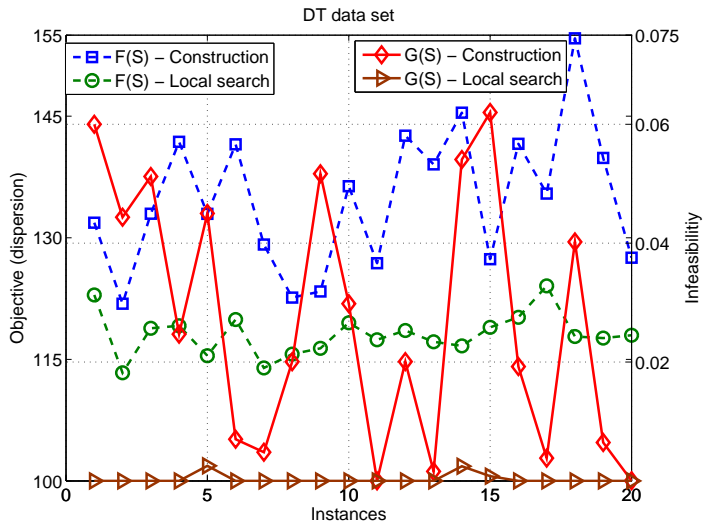


Figure 4: Performance of the construction and local search mechanisms for instances in the DT data set. We show the values of  $F(S)$  (left  $y$ -axis) and  $G(S)$  (right  $y$ -axis).

Table 2 summarizes the performance of the construction and local search procedures across all instances of both DT and DS data sets. For the dispersion term  $F(S)$ , we show the relative deviation between the solution obtained with each procedure and the best

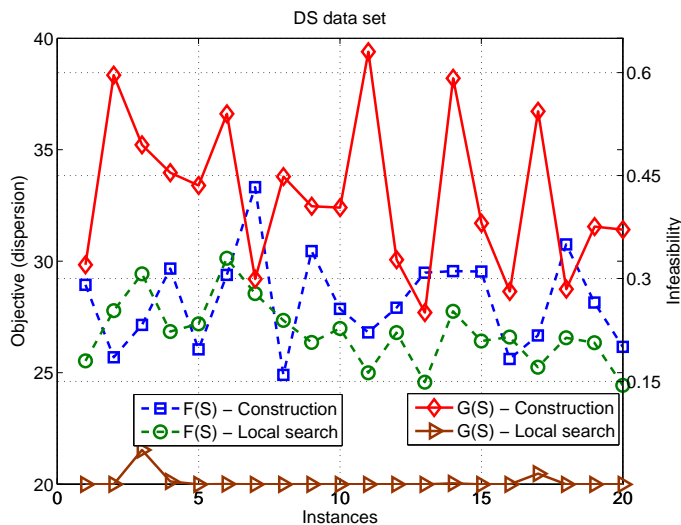


Figure 5: Performance of the construction and local search mechanisms for instances in the DS data set. We show the values of  $F(S)$  (left  $y$ -axis) and  $G(S)$  (right  $y$ -axis).

known solution for each instance  $RDB = (F(S) - F(S_{best})/F(S_{best}))$ . The column labeled “local search” indicates that both construction and local search phases are applied. From this table we can see that the average of the sum of relative infeasibilities is maintained low in the construction procedure for both data sets. This result shows that the proposed procedure is able to obtain acceptable solutions in terms of the degree of satisfaction of the balance constraints despite the fact part of the construction procedure is based on a purely distance-based criterion.

Table 2: Evaluation of the construction and local search procedures of GPR\_CTDTP.

Data set		DT		DS	
Measure / Mechanism		Construction	Local search	Construction	Local search
RDB	Best	8.59%	0.00%	3.26%	0.00%
	Average	19.36%	3.40%	18.23%	13.06%
	Worst	39.26	13.57%	41.20%	41.91%
$G(S)$	Best	$0.00E + 00$	$0.00E + 00$	$3.10E - 01$	$0.00E + 00$
	Average	$3.95E - 02$	$5.78E - 04$	$4.82E - 01$	$6.05E - 03$
	Worst	$1.00E - 01$	$5.05E - 03$	$7.50E - 01$	$7.75E - 02$

After applying local search to the constructed solutions, the dispersion measure  $F(S)$  is improved as it shows a reduction in the relative deviation with respect to the best dispersion value. For the DT data set the objective function is improved by an average of 15.96%, while for the DS data set the improvement is of 5.17%. The empirical observation that relatively low improvements are obtained for the dispersion term  $F(S)$ , at least for the DS

data set, gives evidence that the distance-based criterion of the construction mechanism resulted very helpful for finding competitive solutions. It can also be observed that local search helped reduce  $G(S)$  by two orders of magnitude.

Table 3: Improvement of the proposed construction procedure over the construction procedure in the RF heuristic.

Measure		DT	DS
Relative improvement on objective function $F(S)$	Best	38.79%	32.51%
	Average	12.55%	13.96%
	Worst	-11.11%	-4.74%
Absolute improvement on $G(S)$	Best	$8.27E - 01$	$1.90E - 01$
	Average	$6.19E - 01$	$-2.08E - 01$
	Worst	$3.78E - 01$	$-4.26E - 01$

We now make a comparison between the RF heuristic (Ríos-Mercado and Fernández 2009) and the proposed method GPR\_CTDTP in terms of the construction phase. Table 3 shows this comparison by considering the construction phase only. For the dispersion term, we compute the relative improvement of our method over the RF heuristic  $(F(X_{RF}) - F(X_{GPR\_CTDTP}))/F(X_{RF})$ , and for the infeasibility term we compute the absolute improvement of our method over the RF heuristic  $G(X_{RF}) - G(X_{GPR\_CTDTP})$ . A negative value indicates RF was better than GPR\_CTDTP. As can be observed, Table 3 shows that the proposed construction procedure improves the construction procedure from previous work (an average of 12.55% and 13.96% in terms of  $F(S)$  for DT and DS instances, respectively). Note that the proposed construction procedure outperforms previous work in terms of dispersion, but it obtained larger values of  $G(S)$  for the DS data set. This result reflects again the suitability of the distance-based criterion in the construction mechanism, which reduces dispersion of solutions. It is concluded that we have developed a construction procedure that obtains better solutions than the ones obtained by the existing approach.

### 5.3 GRASP vs. GPR\_CTDTP

This section reports experimental results on the improvements of the PR strategies over the straight GRASP implementation described in Section 4.1 and the RF heuristic (Ríos-Mercado and Fernández 2009). Table 4 shows the performance of GPR\_CTDTP under both static (GPR-ST column) and dynamic (GPR-DY column) PR strategies for DT and DS

data sets. In the table, we compare the performance of GPR\_CTDTP when using PR and when only GRASP without PR is adopted. We show the relative deviation between the best solution obtained with each method and the best known solution for each instance.

Table 4: Evaluation of GPR\_CTDTP with static and dynamic PR.

Data set		DT			DS		
Measure		GRASP	GPR-ST	GPR-DY	GRASP	GPR-ST	GPR-DY
RDB	Best	0%	0%	0%	0%	0%	0%
	Average	3.4%	1.48%	0.38%	13.06%	2.51%	2.75%
	Worst	13.57%	5.42%	2.5%	41.92%	10.98%	10.26%
$G(S)$	Best	$0.00E + 00$	$0.00E + 00$	$0.00E + 00$	$0.00E + 00$	$0.00E + 00$	$0.00E + 00$
	Average	$5.78E - 04$	$0.00E + 00$	$0.00E + 00$	$6.05E - 03$	$4.29E - 03$	$1.39E - 04$
	Worst	$5.05E - 03$	$0.00E + 00$	$0.00E + 00$	$7.75E - 02$	$6.84E - 02$	$2.79E - 03$

As we can see, for the DT data set, the improvements obtained with PR over local search are small yet non-negligible. We believe this result can be due to the fact that we are approaching to the global optimum for this data set and since the local search procedure provides very competitive solutions by itself the improvements due to PR are rather small. However, it is important to emphasize that both PR strategies optimize balance infeasibilities for all of the instances in the data set, whereas it also improves the dispersion of territories. For this data set the dynamic PR strategy outperformed the static one by about 1% in terms of the objective function. For the DS data set the improvements due to PR are larger. GPR\_CTDTP with static PR outperforms the results of local search by an average of 10% in terms of the objective function, whereas the dynamic strategy outperforms local search by 11%. Both, static and dynamic PR achieve important improvements in terms of the dispersion objective ( $F(S)$ ), improvements in terms of balance infeasibility are small.

Finally, it is important to point out that even in the case when GRASP is allowed to run by itself for an amount of time equal to the total amount of time employed by GPR\_CTDTP, the results reported by the later are still better. This is due to the fact that the GRASP seems to converge within the first 1000-1500 iterations, thus a better solution is hardly found by GRASP afterwards. This same behavior is observed when comparing GPR\_CTDTP to the existing GRASP heuristic at the end of this section.

Figures 6, 7, and 8 show the territories obtained with local search, static GPR\_CTDTP

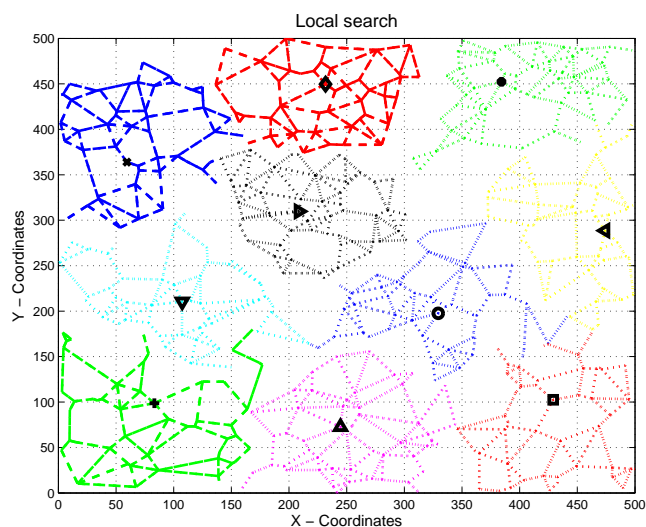


Figure 6: Solution for a particular instance of the DT data set. This is the best solution generated with the construction + local search procedures of GPR\_CTDP.

and dynamic GPR\_CTDP, respectively, for an instance of the DT data set. These figures illustrate the advantages of GPR\_CTDP over local search. It can be seen that territories generated with local search (Figure 6) are more disperse than those generated with GPR\_CTDP. Two of the territories generated with local search are particularly disperse (circle and down-facing triangle). Both versions of GPR\_CTDP improve the value of the dispersion objective of that territory, although dynamic GPR\_CTDP obtains territories that are better distributed.

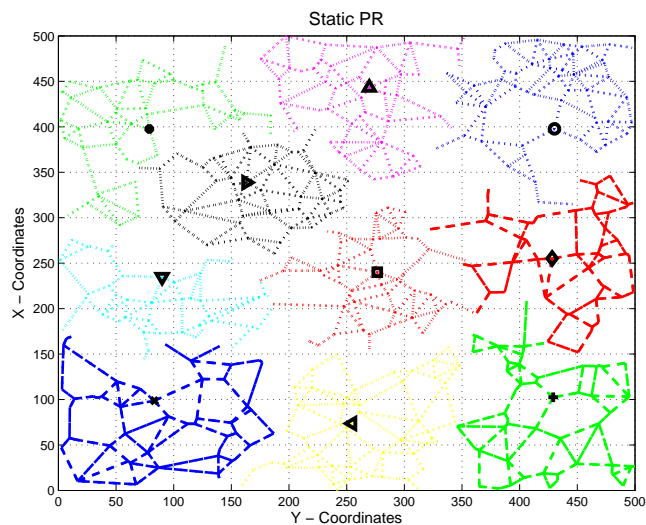


Figure 7: Solution for a particular instance of the DT data set. This is the best solution obtained after applying the static variant of GPR\_CTDP.

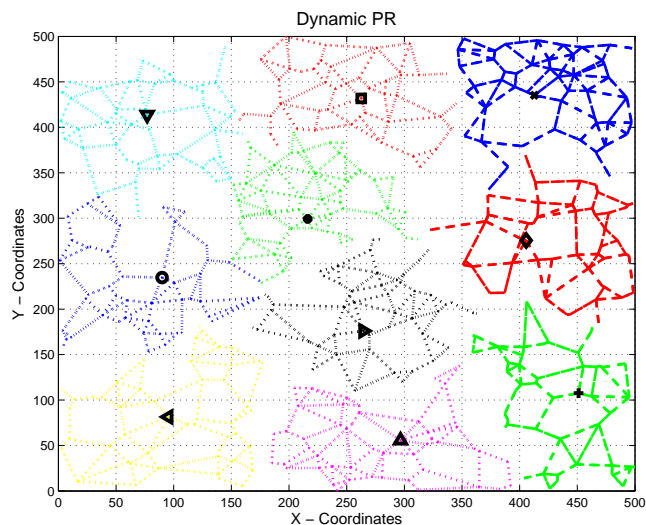


Figure 8: Solution for a particular instance of the DT data set. This is the best solution obtained after applying the dynamic variant of GPR\_CTDP.

Table 5 compares the performance of GPR\_CTDP with static (GPR-ST column) and dynamic (GPR-DY column) PR to that obtained by the RF heuristic (reactive GRASP). The table shows the relative deviation between the best solution obtained with each method and the best known solution for each instance (RDB). As can be observed, regarding the DT data set, the improvements over previous work for DT are of 7.44% and 8.54% for the static and dynamic PR strategies, respectively. The reactive GRASP from previous work obtained solutions that violated feasibility in terms of balance constraints ( $G(S)$ ), while GPR\_CTDP obtained feasible solutions for all of the instances. Besides, the dispersion of solutions was reduced as well with GPR\_CTDP. As far as the DS data set is concerned, the improvements of GPR\_CTDP over previous work are larger for this data set. The static variant of GPR\_CTDP outperforms previous work by 8.98% while the dynamic strategy outperforms it by 9.70%. Static GPR\_CTDP obtained better solutions than those obtained in previous work in terms of dispersion, although the sum of relative infeasibilities was larger. On the other hand, the dynamic GPR\_CTDP outperformed previous work in both terms  $F(S)$  and  $G(S)$ .

Table 5: Comparison of GPR\_CTDTP with RF heuristic.

Data set		DT			DS		
Measure		RF	GPR-ST	GPR-DY	RF	GPR-ST	GPR-DY
RDB	Best	3.87%	0%	0%	1.15%	0%	0%
	Average	8.91%	1.48%	0.38%	11.96%	2.51%	2.75%
	Worst	14.54%	5.42%	2.5%	42.55%	10.98%	10.26%
$G(S)$	Best	$0.00E + 00$	$0.00E + 00$	$0.00E + 00$	$0.00E + 00$	$0.00E + 00$	$0.00E + 00$
	Average	$1.84E - 05$	$0.00E + 00$	$0.00E + 00$	$2.75E - 03$	$4.29E - 03$	$1.39E - 04$
	Worst	$3.67E - 04$	$5.05E - 03$	$0.00E + 00$	$2.50E - 02$	$6.84E - 02$	$2.79E - 03$

#### 5.4 Static vs. dynamic path relinking

This section elaborates on the difference in performance between the static and dynamic PR variants of GPR\_CTDTP. From Table 4 we can see that the improvements of static and dynamic GPR\_CTDTP over local search are of 2.07% and 3.17% for the DT data set and of 10.76% and 11.48% for the DS data set (in terms of the objective function). Thus, despite the fact both strategies resulted effective, the use of the dynamic is advantageous. We think this can be due to the fact that in dynamic GPR\_CTDTP each of the  $i_{\max}$  solutions are subject to PR which increases the probability of finding effective solutions via PR. Static GPR\_CTDTP, on the other hand, explores the paths between elite solutions at the end of the search process, exploring only a portion of the solutions that are explored in the dynamic variant. This result is consistent with previous work with static and dynamic PR (Resende et al. 2010).

Figure 9 shows the relative deviation of the solutions found with each tested method and the best known solution for each instance for DT data set. This figure give us more insight into the performance of the different methods across the instances, it is rather clear that the dynamic PR strategy obtained the best solutions for most of the instances (those instances for which the relative deviation is zero), followed by the static PR approach. This plot also confirms that the improvements over the existing RF method are considerable.

Table 6 reports the processing time for each variant of GPR\_CTDTP and for each data set. Since more PR evaluations are performed under dynamic GPR\_CTDTP processing time is higher for this strategy. We must emphasize that although the processing times reported in Table 6 give an idea of the efficiency of the considered methods, these times are not comparable with those obtained by RF, as experiments were performed on different computer



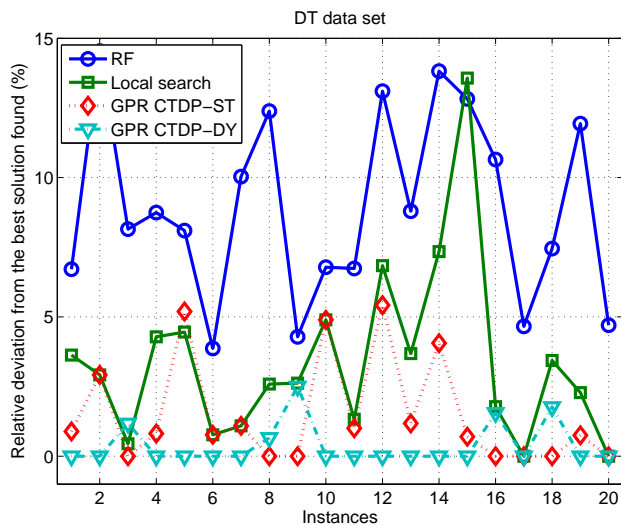


Figure 9: A comparison among the methods in terms of relative deviation from best objective function value for the DT data set on each individual instance.

Table 6: CPU time (min) comparison for static and dynamic GPR\_CTDP.

	DT		DS	
	GPR-ST	GPR-DY	GPR-ST	GPR-DY
Best	188.28	197.87	234.33	250.99
Average	194.14	203.35	265.60	275.94
Worst	204.30	210.61	299.68	301.97

architectures, and more importantly, using different programming languages. Nevertheless, while it is true that the results from the existing approach were obtained in the order of 20-25 minutes on average (2000 GRASP iterations), it is also true that the RF algorithm reports very small or no improvement afterwards. For example, we have applied RF to several instances under 20000 GRASP iterations, that gives on average 200-250 minutes of CPU which is about the effort made by the proposed GPR\_CTDP. It was observed that RF obtained a marginal average relative improvement of 1.5 %, which is considerably lower than the 7-9 % average relative improvement found by GPR\_CTDP. Thus, either variant of the proposed method significantly improves the quality of the previously obtained solutions, making this extra effort worthwhile indeed. Furthermore, from the practical standpoint, this decision is taken every 3-4 months, therefore one can certainly afford to run a few more iterations of the proposed method for sake of quality if needed.

One final comment, it was observed that, in the GPR\_CTDP method, around 80% of the time is spent in the GRASP and 20% doing the Path Relinking. Therefore, we have

empirically observed that this additional amount of effort pays off significantly.

## 6 Conclusions

We have described an improved GRASP with path relinking for the commercial territory design problem (GPR\_CTDP). The problem, motivated by a real-world application, consists of grouping commercial units into geographic territories subject to dispersion, connectivity and balance constraints. A novel construction procedure was developed and two variants of path relinking (PR) were explored in GPR\_CTDP, namely, static and dynamic PR. The components of GPR\_CTDP were evaluated and compared extensively in instances that are known to be very challenging from previous work.

Experimental results show that the proposed construction procedure is able to construct very competitive solutions, mainly in terms of the dispersion criterion. The local search of the GPR\_CTDP improves solutions in terms of both dispersion and balance requirements. Both versions of PR improve the performance of the application of the construction and local search mechanisms, confirming previous work on the combination of GRASP and PR. In particular we found that with the dynamic PR variant better solutions can be obtained for the TDP. This can be due to the fact that more solutions are subject to PR under dynamic PR. A consequence of the latter feature of dynamic PR is that processing time is larger for this strategy, although processing time lies in reasonable ranges. In any event the proposed method significantly outperformed the best existing method for this problem.

We have identified several future work directions in the context of GPR\_CTDP. In particular we would like to explore other variants of PR that are known to be very effective, for example, evolutionary PR. Further, we are interested in the development of an adaptive filtering step that allows us to identify pairs of solutions that can be potentially improved by applying PR. This is in addition to the rules used for updating the set of elite solutions. We think that such a filtering strategy will have a very positive impact in the efficiency of GPR\_CTDP. Since we found evidence that maintaining a set of elite solutions can be beneficial for TDP, we would like to explore the use of other “population-based” metaheuristics

like scatter search.

It is important to note that the method developed in this work can also be extended and applied to other districting problems under balancing and connectivity constraints. The presence of the connectivity constraints make the path relinking process more challenging. For instance, path relinking has been applied in a different manner in related partitioning problems such as capacitated clustering (Deng and Bard 2011). In this particular work, we have successfully exploited the problem structure by solving an associated Assignment Problem whose solution will guide the relinking process in a more intelligent fashion. To the best of our knowledge this PR idea is novel and worthwhile for further exploration in other districting or clustering problems under connectivity constraints.

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