



GRADUATE PROGRAM IN OPERATIONS RESEARCH & INDUSTRIAL ENGINEERING
THE UNIVERSITY OF TEXAS AT AUSTIN

Department of Mechanical Engineering
OFFICE TEL: 512-471-3076

1 University Station C2200
EMAIL: jbard@mail.utexas.edu

Austin, Texas 78712-0292
FAX: 512-232-1489

November 11, 2016

To Whom It May Concern,

This is to acknowledge that Professor Roger Z. Ríos was an Invited Featured Speaker in our Operations Research/Industrial Engineering Seminar Series delivering the talk: "*Optimal Commercial Districting: Models, Relaxations, and Algorithms*" on November 11, 2016.

Sincerely,

A handwritten signature in cursive script that reads "Jonathan F. Bard".

Jonathan F. Bard
Professor