



GRADUATE PROGRAM IN OPERATIONS RESEARCH & INDUSTRIAL ENGINEERING
THE UNIVERSITY OF TEXAS AT AUSTIN

Department of Mechanical Engineering
OFFICE TEL: 512-471-3076

1 University Station C2200
EMAIL: jbard@mail.utexas.edu

Austin, Texas 78712-0292
FAX: 512-232-1489

July 30, 2014

To Whom It May Concern:

This is to acknowledge that Professor Roger Z. Rios and Monica Elizondo, her graduate student, had a research stay in our group at the University of Texas at Austin from July 26 through 30, 2014. We discussed issues about our ongoing joint research on developing new models and effective algorithms for districting plans in the recycling of waste electric equipment and issues about Monica's doctoral dissertation on stochastic districting.

Sincerely,

A handwritten signature in cursive script that reads "Jonathan F. Bard".

Jonathan F. Bard
Professor