UNIVERSITY OF CALIFORNIA, DAVIS

DEPARTMENT OF MATHEMATICS

ONE SHIELDS AVENUE
DAVIS, CALIFORNIA   95616-8633

November 11, 2015

Dear Dr. Rios

We are grateful for your active participation in the CMO-BIRS workshop **Modern Techniques in Discrete Optimization: Mathematics, Algorithms and Applications** that took place in Oaxaca Mexico, November 1-6, 2015. We are particularly grateful for your excellent talk

"Districting Problems: Models, Algorithms and Research Trends."

As a co-organizer of the event, I am truly grateful for your contributions to the success of this scientific meeting. I hope this is the beginning of a stronger collaboration among Canadian, Mexican and American researchers interested in the theory of operations researchs.

Sincerely,

Prof. Jesús A. De Loera
Chancellor Fellow and Professor
at Dept. of Mathematics and
the Graduate Groups of
Applied Mathematics
and Computer Science