



GRADUATE PROGRAM IN OPERATIONS RESEARCH & INDUSTRIAL ENGINEERING  
THE UNIVERSITY OF TEXAS AT AUSTIN

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To Whom It May Concern:

This is to acknowledge that Professor Roger Z. Rios had a research stay in our group at the University of Texas at Austin from December 3 through 6, 2013. We discussed issues about our ongoing joint research on developing new models and effective solution techniques for districting plans in the recycling of waste electric equipment.

Sincerely,

A handwritten signature in cursive script that reads "Jonathan F. Bard".

Jonathan F. Bard  
Professor