



GRADUATE PROGRAM IN OPERATIONS RESEARCH & INDUSTRIAL ENGINEERING
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To Whom It May Concern:

This is to acknowledge that Professor Roger Z. Rios had a research stay in our group at the University of Texas at Austin from August 10 through 12, 2013. We discussed issues about our ongoing joint research on developing new models and effective solution techniques for districting plans in the recycling of waste electric equipment.

Sincerely,

A handwritten signature in cursive script that reads "Jonathan F. Bard".

Jonathan F. Bard
Professor